

State of Nevada

CORE.NV Project Weekly Status Report

Week Ending: February 20, 2026



Content	Purpose - to communicate the following:
<p>CORE.NV Project Dashboard</p>	<ul style="list-style-type: none"> · CORE.NV Project Roadmap · CORE.NV Project strategic milestones and timeline update · CORE.NV Project Status Review <ul style="list-style-type: none"> Updates on completed milestones and performance against plan Status of in progress activities Risk level associated with meeting upcoming target milestone dates and risk rationale
<p>Workstream Status Review</p>	<ul style="list-style-type: none"> · Review at-risk and critical workstream statuses · Discuss workstream level risks of significant scope or severity
<p>OCM Status Review</p>	<ul style="list-style-type: none"> · Review at-risk and critical workstream statuses · Discuss workstream level risks of significant scope or severity
<p>CORE.NV Project-Level Risks and Issues</p>	<ul style="list-style-type: none"> · Issues currently impacting, risks anticipated to impact, and the corresponding mitigating actions in place
<p>CORE.NV Project-Level Action Items</p>	<ul style="list-style-type: none"> · Actions requested of the executive leadership team to support
<p>CORE.NV Project-Level Decisions</p>	<ul style="list-style-type: none"> · Decisions requiring input from the executive leadership team
<p>Appendix</p>	<ul style="list-style-type: none"> · Overall CORE.NV Project Health Working Status



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CORE.NV Project Roadmap



State of Nevada Advantage Cloud Upgra...

Milestones Projected to End This Reporting Period

WBS	Task Name	Start Date	Finish Date	% Complete
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No Milestones are Ending this Period

Project Status Review

During this reporting period, the workstream teams found it very difficult to gain any real momentum as the week saw a State holiday on Monday, a snow day, several delayed starts to the day, and a day where resources were sent home early due to inclement weather. As a result, meetings were either cancelled completely, rescheduled, delayed, or shortened in their duration. Several meetings were held to discuss the current state of the three NEOGOV modules scheduled to be implemented on March 16, 2026. With a complete lack of transparency into NEOGOV's management of their tasks/work, and the implementation work being entered into different systems, concerns were raised as to the amount of work remaining to be completed, especially User Acceptance Testing (UAT), all in a very short period of time.

FIN

Accomplishments:

- Advanced Phase 2 discovery and preparation across core financial modules, including cost accounting, accounts receivable, debt management, procurement, vendor self-service, and general ledger management.
- Continued cost accounting build activities.
- Prepared and refined discovery materials (slide decks, templates, workbooks, and scenarios) to support recurring agency sessions across multiple modules.
- Completed statewide configuration updates to the accounts receivable invoice form and advanced changes to a ready-for-testing state.
- Initiated planning and setup for targeted testing of accounts receivable invoice form changes using representative agency scenarios.
- Progressed procurement award configuration and began populating required data to support future testing and demonstrations.
- Finalized general ledger management discovery materials to meet readiness criteria for upcoming sessions.

Risks/Concerns/Blockers:

- Adverse winter weather conditions and a state holiday resulted in multiple government office closures and delayed start times during the week.
- Several planned discovery sessions, including procurement-related sessions, were canceled due to office closures and weather-related disruptions, limiting progress against the original schedule.

Upcoming Activities:

- Continue cost accounting discovery and build activities, including agency sessions, configuration refinement, and documentation updates.
- Conduct accounts receivable discovery sessions and execute testing of statewide invoice form changes.
- Hold and refine debt management discovery sessions and document decisions and action items.
- Continue procurement and vendor self-service discovery sessions and complete procurement award configuration and data population.
- Begin general ledger management discovery sessions and refine materials based on feedback.

HRM

Accomplishments:

- HRM Phase 2 Employee Self-Service (ESS) Discovery is underway
- Welcomed OPM FIN PM and spent time orienting her to current NEOGOV implementation status
- Participating in weekly tech alignment meetings
- Standardizing and iterating project management approach to Phase 2

Risks/Concerns/Blockers:

NeoGov go-live date concerns

Upcoming Activities:

- Continue supporting NEOGOV Insight post-go-live stabilization.
- Beginning UAT and Interface work for the NEOGOV Attract, Onboard, and Learn modules.
- ESS Discovery Sessions will continue next week.
- NeoGov Onsite training week of March 2nd

TECH

Project Management:

- Continued Production support via Jira incident management.
- Phase 2 technical impact exploration for all proposed Phase 2 work
- Began PM-level planning for technical team improvements

INTERFACES:

- NeoGov interface support
- Continued Production Support and daily review of nightly-cycle issues
- Began work on █████ (DETR) missed requirement
- Continued production interface hardening

REPORTS:

- Continued work on known HRM reports
- Continued work sessions to finalize Bank Recon reports
- Backlog Refinement and planning for Reports and Interfaces remaining from Phase 1

DATA WAREHOUSE:

- Production support continues
- Continued analysis and weekly working sessions to help CGI prepare for DAWN data migration to Data Lake in 2027

Risks/Concerns/Blockers:

- NeoGov go-live date concerns

Upcoming Activities:

- Continued Backlog Refinement for HRM interfaces and reports
- NeoGov interface planning, knowledge transfer, and accept transition to operational support.

OCM

Accomplishments:

- Drafted NEOGOV Attract, Learn and Onboard Training Reminder Comms
- Onboarding new OCM Manager activities
- Drafted and Reviewed NEOGOV Change Readiness Strategy
- Drafted and Reviewed Phase 2 Change Agent Strategy
- Continued limited FIN/HRM Discovery session support (weather impacted calendar)
- Initiated ESS Video production initiative
- Finalized SharePoint CORE.NV Reports and FIN System Guide Comms
- Continued SharePoint Updates

Planned Activities:

- Finalize & release 'New SharePoint Resources' Comm (Reports and System Guides)
- Finalize & release new CORE.NV Reports and FIN Systems Guides Resources to CORE.NV SharePoint Resource site
- Finalize & release HRM Pulse Survey Follow-up to End-Users Comm
- Finalize NEOGOV Onboard, Attract and Learn Change Readiness Strategy (Release pending confirmation of training dates)
- Continued Functional Support during FIN/HRM Discovery sessions
- Continued Phase 2 Change Agent Strategy Planning Meetings
- Continued Onboard new OPM OCM Manager activities
- Planning activities for OPM Leadership meeting in March
- Continued ESS Video Initiative efforts

Training Status Review

Training

Accomplished:

- Moved forward with the ESS marketing plan
- CGI completed an internal review of the Cash Receipts training video review; sending to OPM for review on Monday
- Continued development of the Phase 2, Quarter 1 training course delivery plan
- Initial review and consideration of training-related documentation updates needed to align with WCAG 2.1 accessibility guidelines
- Collaboration with HRM on their training aid request document; Training team reviewing and requesting additional detail prior to beginning work

Ongoing:

- Attending FIN and HRM Discovery Sessions
- Attending NeoGov Onboard, Learn, and Attract meetings (Training PM only)
- Accessibility (ADA) compliance and alignment with WCAG 2.1 standards
- UAT planning for NEATS

Upcoming:

- Finalization of Phase 2, Quarter 1 training course delivery plan
- Continued coordination with HRM on training aid development pending additional details
- Ongoing ESS marketing activities and coordination
- Onboarding of one additional Training staff member being hired by SCO
- OPM Team reviewing Cash Receipts training video

Unresolved Risks & Issues

Risks

Issue key	Summary	Assignee	Due date	Priority	Status
CORENV-12953	SCO SME Availability & Response times	[REDACTED]		P2 - Medium	Open - In Progress
CORENV-17604	Potential scope additions or changes identified during discovery sessions may exceed available project funding.	[REDACTED]		P1 - High	Open - In Progress
CORENV-17606	End users for Q4 implementations may not receive adequate training due to lack of trainers and incomplete training materials.	[REDACTED]		P1 - High	Open - In Progress

Issues

Issue key	Summary	Assignee	Due date	Priority	Status
CORENV-17608	Unfunded Data Warehouse migration work required to move State data sources to CGI's Data Lake.	[REDACTED]		P0 - Very High	Open - In Progress

Action Items

Open But Due

Description	Owner	Due Date	Comments
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In Progress

Description	Owner	Due Date	Comments
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Action Items Continued

Closed This Week

Description	Owner	Due Date	Comments
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Assigned This Week

Description	Owner	Due Date	Comments
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Decisions

Issue key	Summary	Assignee	Status	Resolution	Priority	Due date
CORENV-18012	DECISION - Implement Payment Intercept for Phase 2 Accounts Receivable	[REDACTED]	Approved		P2 - Medium	2/9/2026
CORENV-18013	DECISION - SCO to retain ownership of updating Activity & Task table changes from Agencies.	[REDACTED]	Approved		P2 - Medium	2/9/2026
CORENV-18014	DECISION - Purchasing to take back ownership of the procurement USER table	[REDACTED]	Approved		P2 - Medium	2/9/2026
CORENV-18016	DECISION - Implement Referral to Collection for Phase 2 Accounts Receivable	[REDACTED]	Approved		P2 - Medium	2/9/2026
CORENV-18017	DECISION - Implement Write Off Uncollectible Funds for Phase 2 Accounts Receivable	[REDACTED]	Approved		P2 - Medium	2/9/2026
CORENV-18018	DECISION - Implement Roll/Lapse Receivable for Phase 2 Accounts Receivable	[REDACTED]	Approved		P2 - Medium	2/9/2026
CORENV-18104	Decision - CA - FAN, Federal Agency updates, CFDA / ALN updates to stay with SCO for updates via forms	[REDACTED]	Open		P2 - Medium	2/24/2026
CORENV-18107	DECISION - Utilize CL Transaction or only use RE Transaction	[REDACTED]	Open		P2 - Medium	2/24/2026
CORENV-18108	DECISION - Workflow will not be set up for Receivable (RE) Transactions	[REDACTED]	Approved		P2 - Medium	2/24/2026

Project Health Assessment Rubric

Project Health Status Categorizations

Project Health Assessment Area	Green	Amber	Red
<p>Scope:</p>	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> The scope is well-defined. The scope has not been changed outside of the original scope definition or any scope changes made are not expected to impact the current overall schedule or budget. <p><i>If scope re-baselining has occurred, status may return to this categorization—provided that the above criteria is met for the re-baselined scope.</i></p>	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are one or more areas of scope that have yet to be fully defined, but they are not expected to impact the current overall schedule and/or budget. The scope has not been changed outside of the original scope definition or any scope changes made are expected to have no, or minimal, impact to the current overall schedule or budget, and will not impact the critical path. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of scope that have yet to be fully defined, and these unknowns are expected to impact the current overall schedule and/or budget. The scope has been changed outside of the original scope definition and any such scope changes are expected to impact the current overall schedule or budget and/or critical path.
<p>Schedule:</p>	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> The schedule and critical path are well-defined. The schedule is progressing as planned, with all critical path milestones and deadlines being met. <p><i>If schedule re-baselining has occurred, status may return to this categorization—provided that the above criteria is met for the re-baselined schedule.</i></p>	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of the schedule that have yet to be fully defined, but the critical path is well-defined. The schedule is not progressing as planned but, all critical path milestones and deadlines are currently being met and are expected to continue to be met. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of the critical path schedule that have yet to be fully defined. The schedule is not progressing as planned and critical path milestones and deadlines are not being met and/or are expected to not be met.
<p>Cost:</p>	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> The budget is well-defined. Budget funds have been allocated as needed. The budget is being expended as required. <p><i>If budget re-baselining has occurred, status may return to this categorization—provided that the above criteria is met for the re-baselined budget.</i></p>	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of the budget that have yet to be fully defined, but estimated funds that will be needed are available. Funds needed are exceeding originally budgeted funds and it is impacting the current overall schedule but, not the critical path. The short-term budget is being over-expended but, spending is expected to remain within the overall long-term budget. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of the budget that have yet to be fully defined and estimated funds needed are not expected to be available. Budget funds are not being allocated as needed and this is impacting the critical path. The budget is being over-expended per the original planned budget and spending is expected to exceed the overall budget (including any contingency funds).
<p>Resources:</p>	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All needed resources have been identified. All identified resources have been allocated. There are no overallocated resources. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are needed resources that have yet to be fully identified, but it is not expected to impact the current overall schedule and/or budget. There are identified resources that have yet to be allocated, but they are not expected to impact the current overall schedule and/or budget. There are resources that are overallocated, but these are not expected to impact the current overall schedule and/or budget. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are needed resources that have yet to be fully identified and this is impacting, or is expected to impact, the current overall schedule and/or budget. There are identified resources that have yet to be allocated and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are allocated resources that are overallocated and it is impacting, or is expected to impact, the current overall schedule and/or budget.

Project Health Assessment Rubric Continued

		Project Health Status Categorizations		
Project Health Assessment Area	Green	Amber	Red	
Risks:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All known risks have been documented. All identified risks have mitigation plans in place. Mitigation plans for all risks have been communicated, a risk owner has been assigned, and the plans are regularly evaluated and assessed. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are documented risks that do not have mitigation plans in place but are not expected to impact the current overall schedule and/or budget. There are mitigation plans that are not effectively assisting to avoid the correlating risks but are not expected to impact the current overall schedule and/or budget. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are known risks that have not yet been documented and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are documented risks that do not have mitigation plans in place, and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are mitigation plans that are not effectively assisting to avoid the associated risks and they are impacting, or are expected to impact, the current overall schedule and/or budget. 	
Issues:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All known issues have been documented. All identified issues have resolution plans in place. Resolution plans for all issues have been communicated, an issue owner has been assigned, actionable steps to resolve the issue have been articulated, and a resolution target date has been established. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are documented issues that do not have resolution plans in place, but they are not expected to impact the current overall schedule and/or budget. There are resolution plans that are not effectively assisting to resolve the associated issue, but they are not expected to impact the current overall schedule and/or budget. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are known issues that have not been documented and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are documented issues that do not have remediation plans in place, and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are remediation plans that are not effectively assisting to remedy the correlating issues and they are impacting, or are expected to impact, the current overall schedule and/or budget. 	
Quality:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All quality standards and requirements for solution configuration and documentation deliverables are well-defined and communicated. All quality standards and requirements for solution configuration and documentation deliverables are being assessed and measured, documented, and are being met. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are quality standards and requirements for solution configuration and/or documentation deliverables that are not well-defined, but they are not impacting the overall quality of the related items and/or end user satisfaction. There are quality standards and requirements for solution configuration and/or documentation deliverables that are not being met but are able to be remedied without impacting the current overall schedule, budget, and/or end user satisfaction. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are quality standards and requirements for solution configuration and/or documentation deliverables that are not well-defined and they are impacting the overall quality of the related items and/or end user satisfaction. There are quality standards and requirements for solution configuration and/or documentation deliverables that are not being met and they are impacting the current overall schedule, budget, and/or end user satisfaction. 	
OCM:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All involved, impacted, and interested parties have been identified and documented. All involved, impacted, and interested parties are being engaged according to the established Project Communications Plan in order to complete project work and prepare them to use the new solution. No involved, impacted, and interested parties are showing resistance to and/or dissatisfaction with the CORE.NV Project and/or the new solution. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are a few involved, impacted, and/or interested parties that are not being fully engaged with as needed to complete project work and/or prepare them to use the new solution. There are involved, impacted, and/or interested parties that are showing resistance to and/or dissatisfaction with the CORE.NV Project and/or the new solution, but this resistance/dissatisfaction is being addressed and managed. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are numerous involved, impacted, and/or interested parties that are not being engaged with at all, and as needed to complete project work and/or prepare them to use the new solution. There are numerous involved, impacted, and/or interested parties that are showing strong resistance to and/or complete dissatisfaction with the CORE.NV Project and/or the new solution and this resistance/dissatisfaction is not being addressed and managed. 	