

State of Nevada

CORE.NV Project Weekly Status Report

Week Ending: March 27, 2026



Content	Purpose - to communicate the following:
<p>CORE.NV Project Dashboard</p>	<ul style="list-style-type: none"> • CORE.NV Project Roadmap • CORE.NV Project strategic milestones and timeline update • CORE.NV Project Status Review <ul style="list-style-type: none"> Updates on completed milestones and performance against plan Status of in progress activities Risk level associated with meeting upcoming target milestone dates and risk rationale
<p>Workstream Status Review</p>	<ul style="list-style-type: none"> • Review at-risk and critical workstream statuses • Discuss workstream level risks of significant scope or severity
<p>OCM Status Review</p>	<ul style="list-style-type: none"> • Review at-risk and critical workstream statuses • Discuss workstream level risks of significant scope or severity
<p>CORE.NV Project-Level Risks and Issues</p>	<ul style="list-style-type: none"> • Issues currently impacting, risks anticipated to impact, and the corresponding mitigating actions in place
<p>CORE.NV Project-Level Action Items</p>	<ul style="list-style-type: none"> • Actions requested of the executive leadership team to support
<p>CORE.NV Project-Level Decisions</p>	<ul style="list-style-type: none"> • Decisions requiring input from the executive leadership team
<p>Appendix</p>	<ul style="list-style-type: none"> • Overall CORE.NV Project Health Working Status



CORE.NV Weekly Status Report

Week Ending: March 27, 2026



Scope



Schedule



Cost



Resources



OCM



Risks



Issues



Quality

CORE.NV Project Roadmap



State of Nevada Advantage Cloud Upgra...



Milestones Projected to End This Reporting Period

Task Name	Due Date	Deliverable Status
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No Milestones are Ending this Period

Project Status Review

During this reporting period, each of the respective functional teams transitioned to their next stage, each moving closer to completion of their work. The first functional area to begin their discovery sessions, Cost Accounting (CA) for Wave 1, is now in the User Acceptance Testing (UAT) stage. Several other functional areas are now in their script writing/build stage while the remaining few are nearing the end of their discovery stage. A new functional team, for Grant Lifecycle Management (GLM), is scheduled to kickoff their discovery work on Wednesday, April 8, 2026. Also during that week, workstream teams will be meeting for the Program Increment (PI) 11 planning sessions. All work is progressing according to plan with the next major implementation of functionality (CA for Wave 1, A/R, DM, ESS, and MSS) scheduled for Wednesday, July 1, 2026.

FIN

Accomplishments:

- Completed and submitted multiple system integrations and validations for Accounts Receivable (AR), and continued execution of collections, write-off, and payment plan testing.
- Completed system integration for Debt Management loan modification functionality and finalized one phase of DM build and script-writing.
- Initiated multiple CA work-streams for discovery, documentation, and UAT support.
- Continued discovery and configuration activities for vendor registration and account maintenance, and progressed multiple procurement-related discovery sessions with near-term milestones.

Risks/Concerns/Blockers:

- No risks identified.

Upcoming Activities:

- Continue active CA discovery, documentation, and user acceptance testing support.
- Complete Procurement discovery sessions and capture outcomes for procurement and vendor system processes.
- Continue AR and Debt Management build, scripting, and coordination work into the next sprint based on staged and cloned work items.
- Expand on Grant Lifecycle Management planning activities for discovery sessions due to begin in early April.

HRM

Accomplishments:

- HRM Phase 2 ESS build and UAT preparation activities are underway
- Ongoing NeoGov Attract, Onboard, and Learn post go-live support meetings
- MSS Discovery underway
- Focus on Jira ticket management and clean up for HRM Incidents and Sprint Planning
- Employee Relations Workflow in advance of ER Discovery

Risks/Concerns/Blockers:

- None at this time.

Upcoming Activities:

- MSS Discovery continues moving into Build and UAT Prep
- ESS Build and UAT Prep continues
- OPM HRM PM starts on Monday

TECH

Project Management:

- Initial development of master work schedule, including target dates and prioritization
- Continued monitoring of Phase 2 technical impacts and work efforts
- Updating Program Epic and related work items for Data Warehouse migration; including scoping, success criteria, acceptance criteria, and target completion

Interfaces:

- NeoGov interface solution - File Transfer and Encryption in development
- Continued production support
- Continued production interface hardening
- Continued work in moving interfaces to production and understanding, and fulfilling, needs for NEBS interfaces
- Payroll interface automation
- Documentation of processes and requirements standards

Reports:

- Continued work on known HRM reports
- Continued work sessions to finalize Bank Recon reports
- Continued work on backlog reports
- Finalization of PERS report
- Discovery for DW reports to be added to ADV4 in 2027

Data Warehouse:

- Production support continues
- Continued analysis and weekly working sessions to prepare for database/warehouse migrations to Data Lake in 2027

Risks/Concerns/Blockers:

- NeoGov support transition from CGI to OPM/HRM
- Data Warehouse migration scope, tech impacts, business impacts

Continuous Improvement:

- Alignment with GTO enterprise tech standards including IT Change Management, Request Management, Enhancements, and status categories

Upcoming Activities:

- Continued Backlog Refinement and planning for HRM interfaces and reports
- Continued analysis of Phase 2 technical needs
- Continued analysis and planning for DW conversion
- NeoGov knowledge transfer
- Team coordination Data Warehouse Migration planning and requirements

OCM

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Accomplishments:

- Released Learn Statewide Update Comms 3/26
- FIN CA Wave 2 Survey Comms Reminder 3/24
- CORE.NV Quarterly Leadership deck – 1st draft
- Stakeholder Mgmt Updates/Maintenance
- CORE.NV SharePoint Phase 2 Refresh & Updates
- ESS Video – continued production
- Prep and deliver JTL OCM updates
- Onboard prep for new OCM Manager
- FIN Procurement Leadership Comms – draft/finalized
- New OPM Manager on-boarding

Planned Activities:

- CORE.NV Qtrly Leadership Reminder Comms- 4/1
- CORE.NV Quarterly Leadership Presentation – 4/7
- CORE.NV Quarterly Statewide Comms 4/8
- FIN Procurement Benefits Comms – 3/31
- Quarterly Leadership Event preparations
- Phase 2 Change Impact Strategy
- FIN July 1 Launch planning
- CORE.NV SharePoint Phase 2 Refresh & Updates
- ESS Video – continued production
- New OPM Manager on-boarding
- PI 11 Planning with Functional Teams
- OCM present at FIN GLM Kickoff

Training

Accomplishments:

- Phase 2 Training Strategy/contract language for review by leadership
- Tracking Cost Accounting W2 SME submissions of end-users; due March 26th

Ongoing/Upcoming:

- Accounts Receivable Part 1 Training Video; Under review with OPM training and FIN Functional Team – due Monday, March 30th
- Continued attendance in Q1 discovery/build sessions
- AR Cash Receipt Transaction video; currently with CGI for final review
- Job # to Project Code Training aid is still on hold
- Finalizing Phase 2 Q1 training materials (course recordings) delivery schedule

Blockers:

- Waiting on extended contract with CGI to complete planning for Phase 2 Q2-Q4

Next 30 days:

- Potential to have contract in place and finalize Phase 2 Q2-Q4 planning
- Review and finalize Q1 course recordings for Cost Accounting Wave 1, Accounts Receivable, and Debit Management
- Identify training aids and guides for Q1 courses

Unresolved Risks & Issues

Risks

Issue key	Summary	Assignee	Due date	Priority	Status
CORENV-12953	SCO SME Availability & Response times	[REDACTED]		P2 - Medium	Open - In Progress
CORENV-17604	Potential scope additions or changes identified during discovery sessions may exceed available project funding.	[REDACTED]		P1 - High	Open - In Progress
CORENV-17606	End users for Q4 implementations may not receive adequate training due to lack of trainers and incomplete training materials.	[REDACTED]		P1 - High	Open - In Progress

Issues

Issue key	Summary	Assignee	Due date	Priority	Status
CORENV-17608	Unfunded Data Warehouse migration work required to move State data sources to CGI's Data Lake.	[REDACTED]		P0 - Very High	Open - In Progress

Action Items

Open But Due

Description	Owner	Due Date	Comments
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In Progress

Description	Owner	Due Date	Comments
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Action Items Continued

Closed This Week

Description	Owner	Due Date	Comments
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Assigned This Week

Description	Owner	Due Date	Comments
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Decisions

Issue key	Summary	Assignee	Status	Resolution	Priority	Due
CORENV-18472	\$5k thresholds increased to \$50k		Decision Approval Requested		P2 - Medium	3/24
CORENV-18474	EPro contracts to be converted to CORE.NV		Approved		P2 - Medium	3/24
CORENV-18476	Departmental Contracts to use MA transaction code		Decision Approval Requested		P2 - Medium	3/24
CORENV-18481	2-Way and 3-Way match will be set at the commodity level		Decision Approval Requested		P2 - Medium	3/24
CORENV-18482	Automatic Document Numbering to be utilized by Purchasing		Decision Approval Requested		P2 - Medium	3/24
CORENV-18484	MMR's and CMR's to be used		Decision Approval Requested		P2 - Medium	3/24

Project Health Assessment Rubric

		Project Health Status Categorizations		
Project Health Assessment Area	Green	Amber	Red	
Scope:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> The scope is well-defined. The scope has not been changed outside of the original scope definition or any scope changes made are not expected to impact the current overall schedule or budget. <p><i>If scope re-baselining has occurred, status may return to this categorization—provided that the above criteria is met for the re-baselined scope.</i></p>	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are one or more areas of scope that have yet to be fully defined, but they are not expected to impact the current overall schedule and/or budget. The scope has not been changed outside of the original scope definition or any scope changes made are expected to have no, or minimal, impact to the current overall schedule or budget, and will not impact the critical path. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of scope that have yet to be fully defined, and these unknowns are expected to impact the current overall schedule and/or budget. The scope has been changed outside of the original scope definition and any such scope changes are expected to impact the current overall schedule or budget and/or critical path. 	
Schedule:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> The schedule and critical path are well-defined. The schedule is progressing as planned, with all critical path milestones and deadlines being met. <p><i>If schedule re-baselining has occurred, status may return to this categorization—provided that the above criteria is met for the re-baselined schedule.</i></p>	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of the schedule that have yet to be fully defined, but the critical path is well-defined. The schedule is not progressing as planned but, all critical path milestones and deadlines are currently being met and are expected to continue to be met. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of the critical path schedule that have yet to be fully defined. The schedule is not progressing as planned and critical path milestones and deadlines are not being met and/or are expected to not be met. 	
Cost:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> The budget is well-defined. Budget funds have been allocated as needed. The budget is being expended as required. <p><i>If budget re-baselining has occurred, status may return to this categorization—provided that the above criteria is met for the re-baselined budget.</i></p>	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of the budget that have yet to be fully defined, but estimated funds that will be needed are available. Funds needed are exceeding originally budgeted funds and it is impacting the current overall schedule but, not the critical path. The short-term budget is being over-expended but, spending is expected to remain within the overall long-term budget. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of the budget that have yet to be fully defined and estimated funds needed are not expected to be available. Budget funds are not being allocated as needed and this is impacting the critical path. The budget is being over-expended per the original planned budget and spending is expected to exceed the overall budget (including any contingency funds). 	
Resources:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All needed resources have been identified. All identified resources have been allocated. There are no overallocated resources. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are needed resources that have yet to be fully identified, but it is not expected to impact the current overall schedule and/or budget. There are identified resources that have yet to be allocated, but they are not expected to impact the current overall schedule and/or budget. There are resources that are overallocated, but these are not expected to impact the current overall schedule and/or budget. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are needed resources that have yet to be fully identified and this is impacting, or is expected to impact, the current overall schedule and/or budget. There are identified resources that have yet to be allocated and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are allocated resources that are overallocated and it is impacting, or is expected to impact, the current overall schedule and/or budget. 	

Project Health Assessment Rubric Continued

		Project Health Status Categorizations		
Project Health Assessment Area	Green	Amber	Red	
Risks:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All known risks have been documented. All identified risks have mitigation plans in place. Mitigation plans for all risks have been communicated, a risk owner has been assigned, and the plans are regularly evaluated and assessed. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are documented risks that do not have mitigation plans in place but are not expected to impact the current overall schedule and/or budget. There are mitigation plans that are not effectively assisting to avoid the correlating risks but are not expected to impact the current overall schedule and/or budget. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are known risks that have not yet been documented and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are documented risks that do not have mitigation plans in place, and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are mitigation plans that are not effectively assisting to avoid the associated risks and they are impacting, or are expected to impact, the current overall schedule and/or budget. 	
Issues:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All known issues have been documented. All identified issues have resolution plans in place. Resolution plans for all issues have been communicated, an issue owner has been assigned, actionable steps to resolve the issue have been articulated, and a resolution target date has been established. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are documented issues that do not have resolution plans in place, but they are not expected to impact the current overall schedule and/or budget. There are resolution plans that are not effectively assisting to resolve the associated issue, but they are not expected to impact the current overall schedule and/or budget. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are known issues that have not been documented and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are documented issues that do not have remediation plans in place, and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are remediation plans that are not effectively assisting to remedy the correlating issues and they are impacting, or are expected to impact, the current overall schedule and/or budget. 	
Quality:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All quality standards and requirements for solution configuration and documentation deliverables are well-defined and communicated. All quality standards and requirements for solution configuration and documentation deliverables are being assessed and measured, documented, and are being met. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are quality standards and requirements for solution configuration and/or documentation deliverables that are not well-defined, but they are not impacting the overall quality of the related items and/or end user satisfaction. There are quality standards and requirements for solution configuration and/or documentation deliverables that are not being met but are able to be remedied without impacting the current overall schedule, budget, and/or end user satisfaction. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are quality standards and requirements for solution configuration and/or documentation deliverables that are not well-defined and they are impacting the overall quality of the related items and/or end user satisfaction. There are quality standards and requirements for solution configuration and/or documentation deliverables that are not being met and they are impacting the current overall schedule, budget, and/or end user satisfaction. 	
OCM:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All involved, impacted, and interested parties have been identified and documented. All involved, impacted, and interested parties are being engaged according to the established Project Communications Plan in order to complete project work and prepare them to use the new solution. No involved, impacted, and interested parties are showing resistance to and/or dissatisfaction with the CORE.NV Project and/or the new solution. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are a few involved, impacted, and/or interested parties that are not being fully engaged with as needed to complete project work and/or prepare them to use the new solution. There are involved, impacted, and/or interested parties that are showing resistance to and/or dissatisfaction with the CORE.NV Project and/or the new solution, but this resistance/dissatisfaction is being addressed and managed. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are numerous involved, impacted, and/or interested parties that are not being engaged with at all, and as needed to complete project work and/or prepare them to use the new solution. There are numerous involved, impacted, and/or interested parties that are showing strong resistance to and/or complete dissatisfaction with the CORE.NV Project and/or the new solution and this resistance/dissatisfaction is not being addressed and managed. 	