

State of Nevada

CORE.NV Project Weekly Status Report

Week Ending: April 03, 2026



Content	Purpose - to communicate the following:
CORE.NV Project Dashboard	<ul style="list-style-type: none"> • CORE.NV Project Roadmap • CORE.NV Project strategic milestones and timeline update • CORE.NV Project Status Review <ul style="list-style-type: none"> Updates on completed milestones and performance against plan Status of in progress activities Risk level associated with meeting upcoming target milestone dates and risk rationale
Workstream Status Review	<ul style="list-style-type: none"> • Review at-risk and critical workstream statuses • Discuss workstream level risks of significant scope or severity
OCM Status Review	<ul style="list-style-type: none"> • Review at-risk and critical workstream statuses • Discuss workstream level risks of significant scope or severity
CORE.NV Project-Level Risks and Issues	<ul style="list-style-type: none"> • Issues currently impacting, risks anticipated to impact, and the corresponding mitigating actions in place
CORE.NV Project-Level Action Items	<ul style="list-style-type: none"> • Actions requested of the executive leadership team to support
CORE.NV Project-Level Decisions	<ul style="list-style-type: none"> • Decisions requiring input from the executive leadership team
Appendix	<ul style="list-style-type: none"> • Overall CORE.NV Project Health Working Status



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CORE.NV Project Roadmap



Milestones Projected to End This Reporting Period

Task Name	Due Date	Deliverable Status
Monthly Status Report - 30 (March 2026)		Under OPM Review
End User Training Monthly Progress Report		Not Yet Submitted
PI 10 Completion Report		Not Yet Submitted

Project Status Review

During this reporting period, some functional teams continued in their UAT stage, some the script writing/build stage, while a few are approaching the end of their discovery stage. A new functional team and corresponding SMEs, for Grant Lifecycle Management (GLM), is scheduled to kickoff their discovery work next week. Also for next week, workstream teams will be meeting for the Program Increment (PI) 11 planning sessions. All work is currently progressing according to plan with the next major implementation of functionality (CA for Wave 1, A/R, DM, ESS, and MSS) scheduled for Wednesday, July 1, 2026. For major issues yet to be resolved, the Bank of America (BoA) interface issue as well as the disparity between the way NDOT budgeting/accounting is configured in Core.NV versus the way that the remainder of the State's agencies are. Lastly for the July 1, 2026, planning will begin shortly for budget load (FY27) work.

FIN

Accomplishments:

- Completed enhanced system testing for finance configuration, including expanded write-off scenarios and validation of related transaction behavior, improving confidence in end-to-end processing.
- Executed and closed additional system test coverage for transactions indirectly referencing related records, strengthening dependency validation across finance processes.
- Advanced preparation for Procurement Shopper discovery by developing discovery materials, templates, and demonstrations, and reviewing agency-provided data to support targeted follow-up discussions.
- Finalized and documented operating model decisions for vendor and customer processes, clarifying roles, workflows, and governance.
- Confirmed departmental responsibility for initiating customer creation with centralized approval, balancing operational ownership with oversight.
- Established a standardized approach to enable existing vendor records to function as customers, reducing duplicate records.
- Closed decisions on centralized assignment of vendor/customer identifiers to ensure consistency across systems and reporting.

Risks / Concerns / Blockers:

- No risks or blockers identified

Upcoming Activities:

- Continue Procurement Shopper discovery efforts, including finalizing materials, conducting discovery sessions, and consolidating feedback into confirmed requirements and follow-up actions.
- Expand system test coverage across additional finance transaction paths, document results, and address any defects identified.
- Translate finalized vendor/customer process decisions into detailed operational guidance, including workflows, approvals, and enablement materials.
- Coordinate with stakeholders to ensure alignment of documented decisions with process documentation, system configuration, and training materials.

HRM

Accomplishments:

- HRM Phase 2 ESS and MSS build and UAT preparation activities are underway
- Ongoing NeoGov Attract, Onboard, and Learn post go-live support meetings
- Focus on Jira ticket management and clean up for HRM Incidents and Sprint Planning
- Employee Relations Workflow in advance of ER Discovery
- ████████ (new HRM PM) started this week and had a great first week
- Change Impact work beginning with OCM

Risks/Concerns/Blockers:

- None at this time.

Upcoming Activities:

- ESS and MSS Build and UAT Prep continues
- PI Planning next week
- Employee Relations Discovery begins next week

TECH

Project Management:

- Continued development of master work schedule, including target dates and prioritization
- Continued monitoring of Phase 2 technical impacts and work efforts
- Updating Program Epic and related work items for Data Warehouse migration; including scoping, success criteria, acceptance criteria, and target completion

Interfaces:

- NeoGov interface solution - File Transfer and Encryption in development and nearing completion
- Continued production support
- Continued production interface hardening
- Continued work in moving interfaces to production and understanding and fulfilling needs for NEBS interfaces
- Payroll interface automation
- Documentation of processes and requirements standards

Reports:

- Continued work on known HRM reports
- Continued work sessions to finalize Bank Recon reports
- Continued work on backlog reports
- Finalization of PERS report awaiting final sign off
- Discovery for DW reports to be added to ADV4 in 2027

Data Warehouse:

- Production support continues
- Continued analysis and weekly working sessions to prepare for database/warehouse migrations to Data Lake in 2027

Risks/Concerns/Blockers:

- NeoGov support transition from CGI to OPM/HRM
- Data Warehouse migration scope, tech impacts, business impacts

Continuous Improvement:

- Alignment with GTO enterprise tech standards including IT Change Management, Request Management, Enhancements, and status categories

Upcoming Activities:

- Continued Backlog Refinement and planning for HRM interfaces and reports
- Continued analysis of Phase 2 technical needs
- Continued analysis and planning for DW conversion
- NeoGov knowledge transfer
- Team coordination Data Warehouse Migration planning and requirements

OCM

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Accomplishments:

Released CORE.NV Qtly Leadership Reminder Comms- 4/12
CORE.NV Quarterly Leadership Deck prep
CORE.NV Quarterly Statewide Comms prep
Released FIN Procurement Benefits Comms – 3/30
Phase 2 Change Impact Strategy mtgs
CORE.NV SharePoint Phase 2 updates & demo
ESS Video – continued production
New OPM Manager onboarding
PII Planning - OCM deck & strategy
OCM present at FIN GLM Kickoff
Release NEOGOV Onboard Change Readiness Survey Comms – 4/2
Initiated OCM Email Strategy effort

Planned Activities:

CORE.NV Quarterly Leadership Presentation - 4/7
PII Planning Mtgs & Presentations
CORE.NV SharePoint Phase 2 leadership demo
ESS Video – continued production
New OPM Mgr. onboarding
Release CORE.NV Quarterly Statewide Comms – 4/8
Release NEOGOV Onboard Change Readiness Survey Reminder -4/8
Phase 2 Change Impact Strategy mtgs
OCM Operations Activities
Finalizing OCM Email Strategy effort
BD OCM Team coverage planning

Training

Accomplishments:

- Tracking Cost Accounting W2 SME submissions of end-users
- Review of Accounts Receivable Part 1 Course Recording by OPM Training Lead and FIN Functional Team; sent back to CGI Training Team for review of comments and adjustments

Ongoing/Upcoming:

- Continued attendance in Q1 discovery/build sessions
- AR Cash Receipt Transaction video; currently with CGI for final review
- Job # to Project Code Training aid is still on hold
- Finalizing Phase 2 Q1 training materials (course recordings) delivery schedule
- Job Aid and stand-alone video for ITI/ITA and IDT transactions
- Drafting of “cheat sheets” for Phase 2 modules

Blockers:

- Waiting on extended contract with CGI to complete planning for Phase 2 Q2-Q4 training

Unresolved Risks & Issues

Risks

Issue key	Summary	Assignee	Due date	Priority	Status
CORENV-12953	SCO SME Availability & Response times	[REDACTED]		P2 - Medium	Open - In Progress
CORENV-17604	Potential scope additions or changes identified during discovery sessions may exceed available project funding.	[REDACTED]		P1 - High	Open - In Progress
CORENV-17606	End users for Q4 implementations may not receive adequate training due to lack of trainers and incomplete training materials.	[REDACTED]		P1 - High	Open - In Progress

Issues

Issue key	Summary	Assignee	Due date	Priority	Status
CORENV-17608	Unfunded Data Warehouse migration work required to move State data sources to CGI's Data Lake.	[REDACTED]		P0 - Very High	Open - In Progress

Action Items

Open But Due

Description	Owner	Due Date	Comments
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In Progress

Description	Owner	Due Date	Comments
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Action Items Continued

Closed This Week

Description	Owner	Due Date	Comments
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Assigned This Week

Description	Owner	Due Date	Comments
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Decisions

Issue key	Summary	Assignee	Status	Resolution	Priority	Due
CORENV-18472	\$5k thresholds increased to \$50k		Decision Approval Requested		P2 - Medium	3/24
CORENV-18476	Departmental Contracts to use MA transaction code		Decision Approval Requested		P2 - Medium	3/24
CORENV-18481	2-Way and 3-Way match will be set at the commodity level		Decision Approval Requested		P2 - Medium	3/24
CORENV-18482	Automatic Document Numbering to be utilized by Purchasing		Decision Approval Requested		P2 - Medium	3/24
CORENV-18634	The State will take one interface file from NEOGOV weekdays at 11 pm UTC		Open		P3 - Low	3/30
CORENV-18635	The State will not utilize the NEMP interface, they will make these changes manually for immediate turnaround		Open		P2 - Medium	3/5
CORENV-18636	Functional areas will not be used by the State and all pages will be hidden (PARE, Work History, State Withholdings)		Open		P3 - Low	3/5
CORENV-18637	The DHRM team will work with Security to configure a read only role for terminated employees to have access to W2 and pay stub information		Open		P3 - Low	5/7

Project Health Assessment Rubric

		Project Health Status Categorizations		
Project Health Assessment Area	Green	Amber	Red	
Scope:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> The scope is well-defined. The scope has not been changed outside of the original scope definition or any scope changes made are not expected to impact the current overall schedule or budget. <p><i>If scope re-baselining has occurred, status may return to this categorization—provided that the above criteria is met for the re-baselined scope.</i></p>	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are one or more areas of scope that have yet to be fully defined, but they are not expected to impact the current overall schedule and/or budget. The scope has not been changed outside of the original scope definition or any scope changes made are expected to have no, or minimal, impact to the current overall schedule or budget, and will not impact the critical path. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of scope that have yet to be fully defined, and these unknowns are expected to impact the current overall schedule and/or budget. The scope has been changed outside of the original scope definition and any such scope changes are expected to impact the current overall schedule or budget and/or critical path. 	
Schedule:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> The schedule and critical path are well-defined. The schedule is progressing as planned, with all critical path milestones and deadlines being met. <p><i>If schedule re-baselining has occurred, status may return to this categorization—provided that the above criteria is met for the re-baselined schedule.</i></p>	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of the schedule that have yet to be fully defined, but the critical path is well-defined. The schedule is not progressing as planned but, all critical path milestones and deadlines are currently being met and are expected to continue to be met. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of the critical path schedule that have yet to be fully defined. The schedule is not progressing as planned and critical path milestones and deadlines are not being met and/or are expected to not be met. 	
Cost:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> The budget is well-defined. Budget funds have been allocated as needed. The budget is being expended as required. <p><i>If budget re-baselining has occurred, status may return to this categorization—provided that the above criteria is met for the re-baselined budget.</i></p>	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of the budget that have yet to be fully defined, but estimated funds that will be needed are available. Funds needed are exceeding originally budgeted funds and it is impacting the current overall schedule but, not the critical path. The short-term budget is being over-expended but, spending is expected to remain within the overall long-term budget. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are areas of the budget that have yet to be fully defined and estimated funds needed are not expected to be available. Budget funds are not being allocated as needed and this is impacting the critical path. The budget is being over-expended per the original planned budget and spending is expected to exceed the overall budget (including any contingency funds). 	
Resources:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All needed resources have been identified. All identified resources have been allocated. There are no overallocated resources. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are needed resources that have yet to be fully identified, but it is not expected to impact the current overall schedule and/or budget. There are identified resources that have yet to be allocated, but they are not expected to impact the current overall schedule and/or budget. There are resources that are overallocated, but these are not expected to impact the current overall schedule and/or budget. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are needed resources that have yet to be fully identified and this is impacting, or is expected to impact, the current overall schedule and/or budget. There are identified resources that have yet to be allocated and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are allocated resources that are overallocated and it is impacting, or is expected to impact, the current overall schedule and/or budget. 	

Project Health Assessment Rubric Continued

		Project Health Status Categorizations		
Project Health Assessment Area	Green	Amber	Red	
Risks:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All known risks have been documented. All identified risks have mitigation plans in place. Mitigation plans for all risks have been communicated, a risk owner has been assigned, and the plans are regularly evaluated and assessed. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are documented risks that do not have mitigation plans in place but are not expected to impact the current overall schedule and/or budget. There are mitigation plans that are not effectively assisting to avoid the correlating risks but are not expected to impact the current overall schedule and/or budget. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are known risks that have not yet been documented and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are documented risks that do not have mitigation plans in place, and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are mitigation plans that are not effectively assisting to avoid the associated risks and they are impacting, or are expected to impact, the current overall schedule and/or budget. 	
Issues:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All known issues have been documented. All identified issues have resolution plans in place. Resolution plans for all issues have been communicated, an issue owner has been assigned, actionable steps to resolve the issue have been articulated, and a resolution target date has been established. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are documented issues that do not have resolution plans in place, but they are not expected to impact the current overall schedule and/or budget. There are resolution plans that are not effectively assisting to resolve the associated issue, but they are not expected to impact the current overall schedule and/or budget. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are known issues that have not been documented and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are documented issues that do not have remediation plans in place, and they are impacting, or are expected to impact, the current overall schedule and/or budget. There are remediation plans that are not effectively assisting to remedy the correlating issues and they are impacting, or are expected to impact, the current overall schedule and/or budget. 	
Quality:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All quality standards and requirements for solution configuration and documentation deliverables are well-defined and communicated. All quality standards and requirements for solution configuration and documentation deliverables are being assessed and measured, documented, and are being met. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are quality standards and requirements for solution configuration and/or documentation deliverables that are not well-defined, but they are not impacting the overall quality of the related items and/or end user satisfaction. There are quality standards and requirements for solution configuration and/or documentation deliverables that are not being met but are able to be remedied without impacting the current overall schedule, budget, and/or end user satisfaction. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are quality standards and requirements for solution configuration and/or documentation deliverables that are not well-defined and they are impacting the overall quality of the related items and/or end user satisfaction. There are quality standards and requirements for solution configuration and/or documentation deliverables that are not being met and they are impacting the current overall schedule, budget, and/or end user satisfaction. 	
OCM:	<p>All criteria below are being met:</p> <ul style="list-style-type: none"> All involved, impacted, and interested parties have been identified and documented. All involved, impacted, and interested parties are being engaged according to the established Project Communications Plan in order to complete project work and prepare them to use the new solution. No involved, impacted, and interested parties are showing resistance to and/or dissatisfaction with the CORE.NV Project and/or the new solution. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are a few involved, impacted, and/or interested parties that are not being fully engaged with as needed to complete project work and/or prepare them to use the new solution. There are involved, impacted, and/or interested parties that are showing resistance to and/or dissatisfaction with the CORE.NV Project and/or the new solution, but this resistance/dissatisfaction is being addressed and managed. 	<p>One or more of the below circumstances is occurring:</p> <ul style="list-style-type: none"> There are numerous involved, impacted, and/or interested parties that are not being engaged with at all, and as needed to complete project work and/or prepare them to use the new solution. There are numerous involved, impacted, and/or interested parties that are showing strong resistance to and/or complete dissatisfaction with the CORE.NV Project and/or the new solution and this resistance/dissatisfaction is not being addressed and managed. 	