

Monthly Status Report

Reporting Month:	July 2026
Report Number:	034
Submission Date:	8/4/2026
Project:	State of Nevada Full Suite Advantage 4 System Integration
Project Leadership:	██████████ [Program Director, CORE.NV Project] ██████████ [Project Manager, CGI]
Author:	██████████ [Deputy Project Manager, PMO Lead]
Project Status*: 	The project remains on track with the successful completion of the July Accounts Receivable and Debt Management Go-Live while continuing implementation, testing, and planning activities for upcoming releases. Teams remained focused on production support, future release readiness, and overall program delivery.

*Green – On Track | Yellow – At Risk | Red – Off Track

Summary

The CORE.NV Project achieved a major milestone with the successful July 16, 2026, Go-Live of the Accounts Receivable (AR) and Debt Management (DM) modules. Project teams provided post-production Hypercare support while continuing implementation activities for future releases, including Cost Accounting Wave 3, Grant Lifecycle Management, Procurement/Vendor Self-Service, Time and Leave, Complaints and Grievances, and Budget Planning. Human Resources Management supported ESS/MSS soft Go-Live and production activities and initiated Build planning for Time and Leave and Engage Hub-based Complaints and Grievances.

Technical teams coordinated production deployments, environment support, and onboarding of new Engage Hub developers, while Testing successfully executed Cost Accounting UAT activities. Organizational Change Management, Communications, and Training teams continued preparing end users through updated readiness assessments, communications, job aids, and training materials aligned to evolving project priorities. The PMO maintained project governance through resource management, risk and issue oversight, change request administration, and deliverable management, ensuring the program remains on track for upcoming implementation milestones.

Project Management Office (PMO)

The PMO Team continued supporting project governance, resource management, and operational oversight throughout July. Key activities included onboarding new project resources, maintaining project governance artifacts, monitoring project risks, issues, and decisions through Jira, managing change requests, and supporting timely deliverable submissions and approvals. The PMO also continued coordinating supplemental background checks and badge provisioning for new project staff.

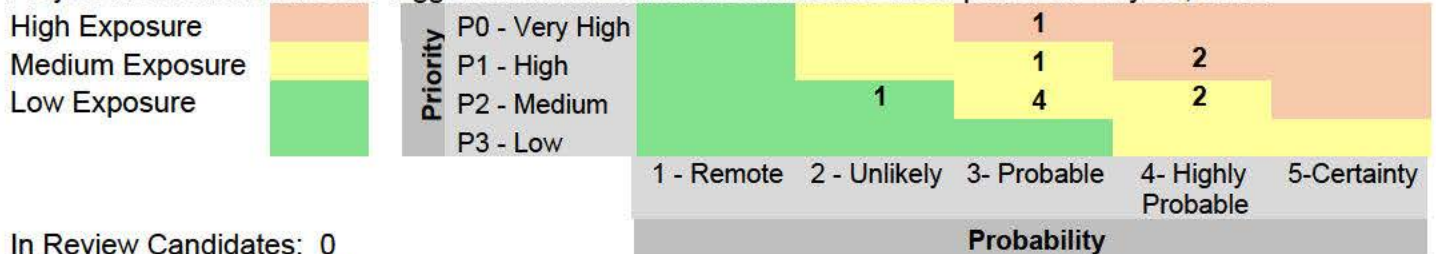
PMO Operations:

- CGI PMO onboarded and offboarded CGI project staff for the project:
 - Onboard (2):
 - Engage Hub Developer (2)

- PMO continues to facilitate OPM's supplemental background checks. Identification badges are in process for the newest onboards.

Project Risks:

Project Risks and Issues are logged and maintained in Jira. Metrics were pulled on July 31, 2026.



In Review Candidates: 0

Active Project Risks: 11

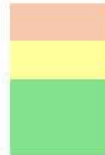
Recently Closed: 1

[illegible]

[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]

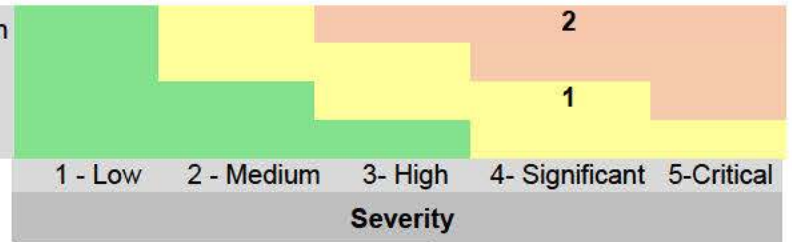
Project Issues:

High Exposure
Medium Exposure
Low Exposure



Priority

P0 - Very High
P1 - High
P2 - Medium
P3 - Low



In Review Candidates: 0
Active Project Issues 3
Recently Closed: 0

Issue #	Description	Status	Response Status	Priority	Severity
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]

Project Decisions:

Project Decisions are logged and maintained in Jira. Figures are for Active Decision that were pulled on July 31, 2026.

In Review Candidates: 0
Active Decisions: 4
Recently Closed Decisions: 4

Decision #	Description	Status	Priority
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]

Schedule Management & Deliverables:

- CGI submitted or OPM approved the following July project deliverables:
 - Monthly Status Report #33 – Approval 7/8/2026
 - EUT Monthly Progress Report June – Approval 6/23/2026 (early approval due to OPM's Fiscal Year End)
 - Program Increment Completion Report 11 (Snapshot) – Submission 6/24/2026 (early submission due to OPM's Fiscal Year End)

Scope Management:

- Recently Approved Change Requests:
 - CR028-CORENV_Workiva_Implementation_Services
 - CR032-CORENV_End User Training Extension
 - CR035-CORENV_Additinoal_End User_Training
 - CR037-CORENV_Snowflake_PowerBI_Licenses_2
 - CR038-CORENV_Workiva_Bundle_Update_Services
- In Progress Change Requests:
 - CR036-CORENV_Advantage_Advanced_Procurement
 - CR039-CORENV_Performance_Journey
 - CR040-CORENV_Snowflake_External_Data_Access
 - CR041-CORENV_Cost_Accounting_Extension
- Canceled:
 - CR034-CORENV_Additional Reports Developers

Financial

The Financial Team continued supporting production operations while advancing Phase 2 implementation activities across multiple functional areas. Major accomplishments included the successful July 16 Go-Live for Accounts Receivable and Debt Management, ongoing production support, continued Cost Accounting and Procurement discovery/build activities, completion of Grant Lifecycle Management build efforts, and progress toward upcoming UAT and future releases.

Major Accomplishments:

Phase 1 Ongoing Support:

- Accounts Payable:
 - Supported SCO on Bank Reconciliation questions, helping to identify the root cause of missing records on CHREC, a weekly Bank Reconciliation meeting.

- Supported meetings with SCO and OPM.
- General Accounting:
 - Jira Tickets:
 - [REDACTED]
 - Reviewed and analyzed scenarios provided by SCO, recommended the use of existing event types where applicable, and created new event types as needed to support internal transaction processing.
- Budget:
 - Jira Tickets:
 - [REDACTED]
 - Trained and assisted GFO staff on loading new fiscal year Budget Override (BOVR) budget control lines.
 - [REDACTED]
 - Developed solution to address SCO issue and met with OPM/Security to test budget control solution. Additional testing is ongoing to ensure budget control solution works as expected.
 - [REDACTED]
 - Met with OPM/Security and NDOT Financial Management team to test the NDOT Revenue budget load for [REDACTED]. Testing was successful and the NDOT Revenue budget load was completed in Production.
- Fixed Assets Legacy COA Data Fix:
 - Jira Ticket
 - [REDACTED]
 - SCO provided updated data sheets. Approximately 17,000 records were updated in the [REDACTED] environment for SCO testing and validation.

Phase 2:

- Debt Management (DM):
 - Completed configuration and data load of Debt Management loans into [REDACTED] with coordination from OPM to prepare for July's Go-Live.
 - The July Go-Live date for Accounts Receivable and Debt Management was executed on 7/16/2026.
 - Jira Tickets:
 - [REDACTED]
 - Completed configuration and data load of Debt Management loans into Production for Go-Live.
 - [REDACTED]
 - Provided monitoring and any Hypercare support after implementation of the DM July Go-Live
 - [REDACTED]
 - Provided Production support to SCO in support Bank Reconciliation activities related to Annual Comprehensive Financial Report (ACFR) preparation.
 - [REDACTED]
 - Continued preparation for Check Writer implementation in Phase 2, which includes PI Planning efforts and creation of project materials.
- Cost Accounting:
 - Started Wave 3 Discovery Session that is currently held on Tuesdays [REDACTED]. Continued reviewing of Cost Accounting functionality using presentations [REDACTED].

- and system demonstrations, and of data provided by attendees to document existing processes and requirements.
- Provided virtual support for Wave 1 & 2 User Acceptance Testing (UAT).
- Jira Tickets:
 - [REDACTED]
 - Held Discovery Sessions for Wave 3 participants.
 - [REDACTED]
 - Provided virtual support to ensure users were productive and completed required testing scripts.
- Grant Lifecycle Management (GLM):
 - Build sessions wrapped up on July 30 and UAT begins on August 10.
 - Jira Tickets:
 - [REDACTED]
 - Created job aids for required fields necessary for CORENV and the FANF, and Grant Messages.
 - Provided user support to [REDACTED] for development of UAT test scripts.
 - Worked on FAQs.
 - Met with SERC/DPS and OPM to address GLM as it relates to Cost Accounting Setup.
 - Updated [REDACTED] with Designer changes in preparation for testing.
 - Updated configuration spreadsheet.
 - Created ticket to address grants.gov batch processing in [REDACTED] and worked to resolve issues.
 - [REDACTED]
 - Held second meeting with OPM and OFA to discuss Build approach.
 - Made Designer changes necessary to address additional OFA requirements.
 - Completed all Build sessions.
- Procurement/VSS Phase 2:
 - Continued Build sessions with both State Purchasing & SCO. Sessions to conclude on August 13 and UAT to start on [REDACTED]
 - Jira Tickets:
 - [REDACTED]
 - Gather, document, and configure all targeted Award transaction types for the January 4 implementation.
 - [REDACTED]
 - Reviewed and demoed email distribution process.
 - Updated email text based on changes from State Purchasing and SCO.
 - [REDACTED]
 - Continued ongoing logic mapping and documentation needed to develop conversion strategy, which include logic for potential Catalog data loads needed for agreements.
- Accounts Receivable:
 - Uploaded the final batch of customer records in preparation for the Accounts Receivable (AR) module Go-Live across 12 departments and provided production support during Go-Live activities to ensure a smooth transition.
 - Completed the configuration and data load of Accounts Receivable tables in the CORE.NV [REDACTED] environment, in coordination with OPM, to support readiness for the July Go-Live.
 - Supported July's Go-Live of the Accounts Receivable module to ensure seamless deployment and transition to production operations.

- Monitored and validated nightly cycle processing beginning July 16, ensuring scheduled jobs executed successfully, and system operations remained stable following Go-Live.
- Jira Tickets:
 - [REDACTED]: Uploaded final batch of customer records in preparation for the AR module Go-Live across 12 departments and provided production support during Go-Live activities to ensure smooth transition.
 - [REDACTED]: Reviewed AR System Guides created by OPM and provided detailed feedback to improve accuracy, completeness, and usability for end users.

Blockers with Resolution Plan: None.

Budget Planning

The Budget Planning Team activities centered on advancing functional discovery, validating business requirements, and refining solution design through collaborative workgroup sessions, demonstrations, and roundtable discussions. Significant progress was made in aligning Chart of Accounts (COA), Security, and Salary & Benefits Forecasting processes with the State's business requirements, while establishing a strong foundation for the upcoming Build phase.

Major Accomplishments:

- Completed functional discovery sessions and solution demonstrations for Chart of Accounts (COA), Security, and Salary & Benefits Forecasting.
- Successfully demonstrated COA dimensions and budget structures, resulting in documented business requirements and identified follow-up actions.
- Collaborated with Finance Leads and Subject Matter Experts (SMEs) to refine COA configuration, General Ledger (GL) mapping, and alignment with the State's Chart of Accounts framework.
- Facilitated multiple roundtable discussions to validate requirements, address open questions, and establish the roadmap and timeline for upcoming Budget Planning demonstrations.
- Optimized the meeting cadence and engagement approach to enhance stakeholder collaboration and support a more efficient discovery process.
- Advanced solution readiness for the Build phase by confirming key design considerations and documenting business process decisions.

Blockers with Resolution Plan: None.

Human Resources Management (HRM)

The HRM Team supported the efforts related to the Employee Self-Service (ESS) and Manager Self-Service (MSS) Go-Live. Complaints and Grievances discovery was restarted, and close coordination was maintained to provide discovery requirements to the CGI tech team for their build efforts. Time and Leave moved into the Build stage.

Major Accomplishments:

- ESS (Employee Self-Service):
 - Supported OPM testing prior to July's Go-Live.
 - Participated in Go-Live checklist activities.
- MSS (Manager Self-Service):
 - Supported OPM testing prior to July's Go-Live.
 - Assisted DHRM in completing Reporting To Positions changes in [REDACTED]
 - Participated in Go-Live checklist activities.
- Complaints and Grievances:

- Held 3 Discovery Sessions to gather Engage Hub App requirements.
- Met daily with the Engage Hub App developer to share requirements and follow up on questions out of Discovery.
- Drafted requirements design document.
- Outlined a schedule for Build, UAT, and Go-Live for the last week in November.
- Completed PI12 planning for Complaints and Grievances, including:
 - Security Discovery and Training
 - Reports Discovery
 - Build
 - SIT
 - UAT preparation and facilitation
- Time and Leave:
 - Held initial physical time clock demo.
 - Scheduled second physical time clock demo for August.
 - Began Build efforts.
 - Completed PI12 planning for Time and Leave including:
 - Build
 - SIT Testing
 - [REDACTED] testing approach

Blockers with Resolution Plan:

- The original Employee Relations (ER) delivery scheduled for October 2026 has been split into Complaints and Grievances that is proposed to go live in late November 2026 and Performance Journey that will be scheduled once the CR is complete for that effort.

Technical

The Technical Team actively supported the HRM and FIN teams for Phase 2 Go-Live in July. The team worked with Local Support Services (LSS) to help with production issues.

Major Accomplishments:

- Phase 2:
 - Participated in July's successful Go-Live with coordination between FIN, HRM, and CGI Cloud Teams
 - Updated Position Data of over 18,000 positions for ESS and MSS for July's Go-Live.
 - Migrated Printer Configuration to Production.
 - Worked with Cloud team to add new batch jobs.
 - Scheduled Advantage Connect Overview Training for August 11.
 - Answered State's Data Warehouse questions with coordination with CGI SMEs.
- Engage Hub:
 - Participated in requirement gathering sessions for Engage Hub HR Apps.
 - Onboarded new Engage Hub Developers to project.
- Production Support:
 - Completed Fixed Assets Chart of Accounts (COA) updates in non-Production and is now awaiting SCO Verification

Blockers with Resolution Plan: None.

Testing

The Testing Team progressed Cost Accounting (CA) efforts through UAT, with a strong focus on validating system functionality. Testing activities were completed, reflecting effective coordination across teams and a high level of quality and stability in the delivered capabilities.

Major Accomplishments:

- Supported the following areas for UAT execution through tester coordination, issue tracking, and reporting visibility.
 - Cost Accounting Inquiries total scripts tested: 86.
 - Cost Accounting CAS, GAX Entry total scripts tested: 40.
 - Cost Accounting CAM total scripts tested: 112.

Blockers with Resolution Plan: None.

Agile Project Management (APM)

The APM Team successfully executed the Program Increment (PI) 12 Planning Event, aligning teams around program priorities, release objectives, and delivery commitments for the upcoming PI. Continued to focus on transitioning from planning into execution while continuing to support HRM activities, advancing FIN workstreams, and expanding the Budget Planning backlog as discovery efforts matured.

Teams remained engaged in continuous backlog refinement and cross-functional coordination to ensure priorities are well defined and delivery remains aligned with the program roadmap.

Major Accomplishments:

- PI 12 Planning Event:
 - Facilitated successful PI 12 Planning Event.
 - Coordinated participation across onsite and remote teams, ensuring alignment among Budget Planning, HRM, FIN, PMO, and APM organizations.
 - Presented teams' PI objectives, identified dependencies, and committed to delivery plans for the upcoming increment.
- Program Delivery:
 - Transitioned from Sprint 11.6 completion into PI 12 execution.
 - Continued support of HRM production readiness and post-Go-Live activities.
 - Maintained progress across FIN functional workstreams while supporting ongoing project priorities.
 - Continued refinement of team backlogs to improve prioritization and execution readiness.
- Budget Planning:
 - Continued discovery sessions to identify business processes, requirements, and future development work.
 - Expanded the Jira backlog as additional functionality, technical tasks, and cross-team dependencies were identified during PI Planning.
 - Improved visibility into future delivery through ongoing backlog refinement and planning activities.
- Agile Delivery & Continuous Improvement:
 - Continued backlog grooming and prioritization across workstreams.
 - Improved visibility of upcoming work through enhanced Jira planning and dependency management.
 - Supported leadership reporting and program metrics used to monitor PI execution and delivery health.

Blockers with Resolution Plan: None.

Organizational Change Management (OCM) and Communications

The OCM Team focused on developing end-user enablement materials, refining change management processes, expanding statewide communications, and strengthening mechanisms for stakeholder feedback and engagement. The team emphasized delivering targeted, timely communications, increasing stakeholder awareness and readiness, and establishing more structured approaches to change monitoring and reporting. These efforts supported greater transparency across stakeholder groups, helped maintain awareness of program activities and upcoming changes, and provided additional insights to inform decision-making and ongoing program planning.

Major Accomplishments:

- Change Management and Readiness:
 - Updated standardized change readiness surveys to align with the ADKAR/Prosci methodology and used them to develop the AR and DM readiness surveys.
 - Completed the NEOGOV Learn and Onboard change readiness analysis and developed change strategies with OPM Leadership for upcoming releases.
 - Continued engagement with FIN, HRM, and TECH teams to identify change impacts and mitigation strategies.
 - Collaborated with the Training team to incorporate identified change impacts into end-user training materials where applicable.
- Communications:
 - Drafted communications for Check Writer, Travel & Expense, and Grantor SME surveys.
 - Drafted the July 4th weekend system outage communication.
 - Prepared AR and DM change readiness survey communications and reminder messages.
 - Drafted the BofA Accountant/Approver 2 reminder communication.
 - Created new HR Helpdesk and CORE.NV memo banners to align with OPM branding.
 - Enhanced standard email templates to improve readability and visual consistency.
- Training and End-User Support
 - Developed FIN and HRM job aids covering Deduction & Pay Types, Emergency Contact, Employee Name, ESS W-2, and the Debt Referral Process.
- Stakeholder and PMO Support
 - Expanded the monthly stakeholder maintenance process to include additional stakeholder groups and completed monthly updates.
 - Updated the Approval Tracker and OCM Integrated Plan to improve activity tracking and task management for the OCM team.

Blockers with Resolution Plan: None.

Training

The Training Team adapted quickly to several project scope changes during the reporting period, updating training materials and deliverables to align with revised July and October 2026 release priorities. The team continued supporting discovery and Build activities across FIN and HRM while preparing for upcoming functionality, including Engage Hub, and maintained progress on training development despite shifting release schedules.

Major Accomplishments:

- Training Material Updates:
 - Updated ESS and MSS training materials to remove all Task Management references following DHRM's decision to exclude the functionality from the July 2026 release.
 - Patched ESS and MSS training videos to align with the revised scope.

- Cancelled two planned HRM Job Aids related to Task Management.
 - Completed and received OPM approval for the ESS: My Work Widget Job Aid on July 2.
- Discovery and Training Preparation:
 - Continued participation in FIN and HRM discovery and build sessions, including:
 - Cost Accounting Wave 3
 - Grant Lifecycle Management
 - Employee Relations (Engage Hub)
 - Supported the transition of Employee Relations discovery to the CGI Engage Hub solution for Nevada-specific Complaint and Grievance forms.
 - Began planning training materials for Engage Hub functionality, with development expected to begin in September 2026 following form development and OPM approval.
- October 2026 Release Planning:
 - Adjusted training plans after the October 2026 release scope changed.
 - Deferred the Cost Accounting Waves 1 and 2 Instructor-Led Training Course Guide to a future release.
 - Continued Course Guide development to support the future instructor-led training.
 - Completed and submitted all asynchronous, on-demand Cost Accounting training videos to OPM.

Blockers with Resolution Plan:

- AI limitations impacting the Phase 2 training delivery schedule. CORE.NV OPM and CGI leadership remain in discussion regarding permitting use of AI in the project, but timeline is not yet confirmed.

30, 60, and 90-Day Look Ahead (Deliverables)*

* The Look Ahead details are subject to Phase 2 schedule updates.

August 2026:

- Monthly Status Report #34 – Submission 8/4/2026
- Program Increment Completion Report 11 (Amended) – Submission 8/5/2026
- Program Increment Objectives 12 – Submission 8/11/2026
- EUT Monthly Progress Report July – Submission 8/13/2026

September 2026:

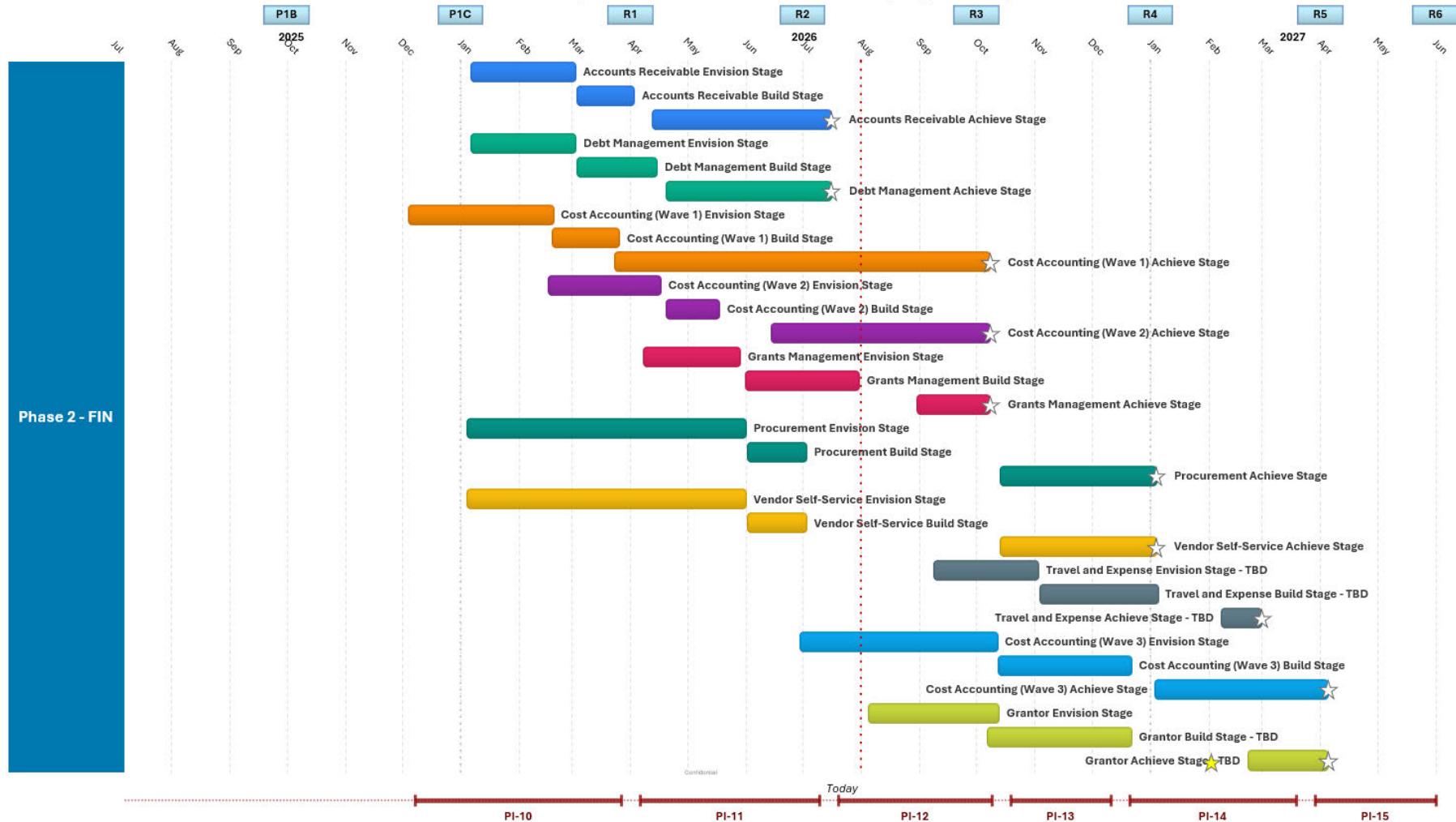
- Monthly Status Report #35 – Submission 9/2/2026
- EUT Monthly Progress Report August – Submission 9/10/2026

October 2026:

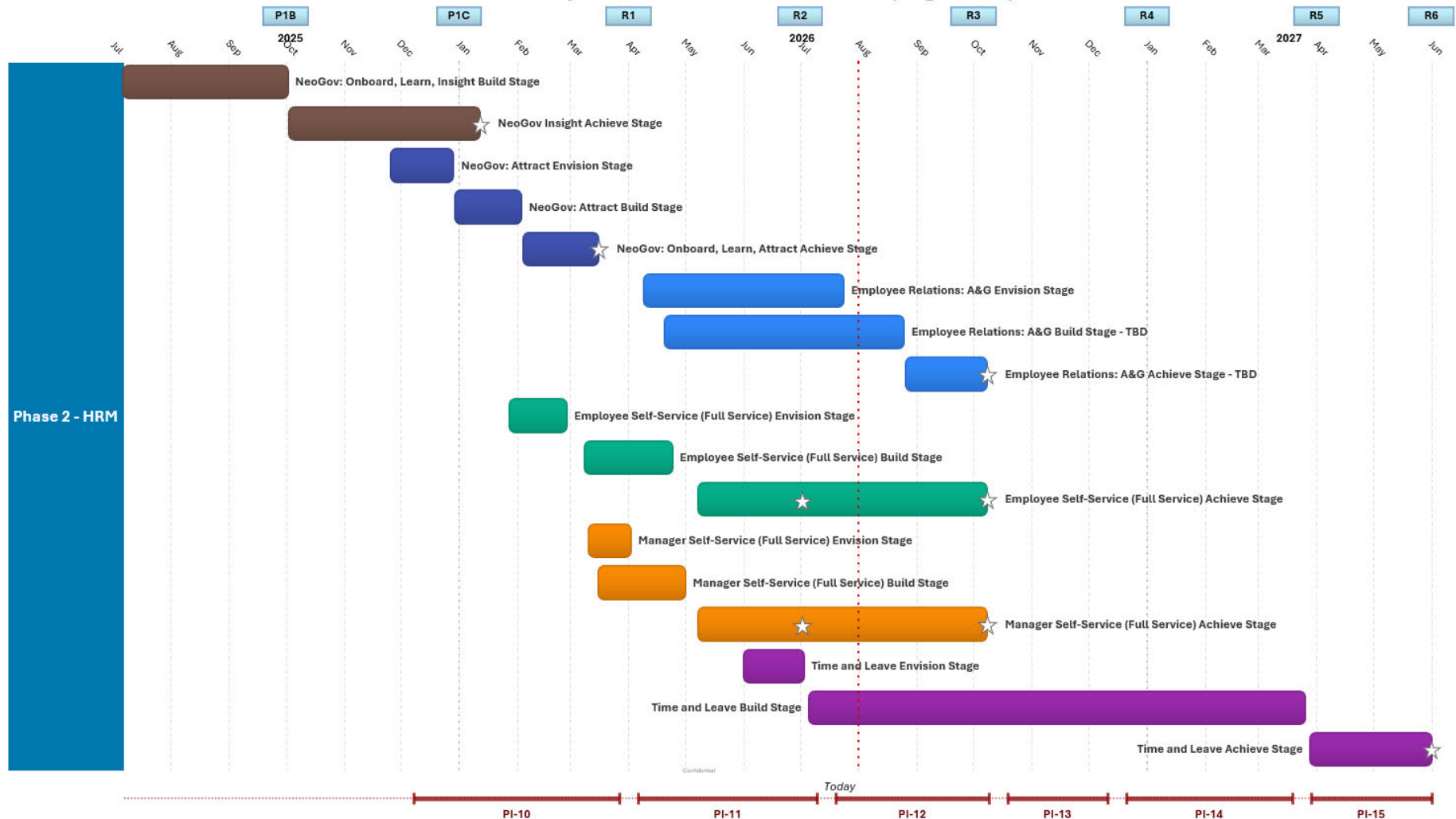
- Monthly Status Report #36 – Submission 10/2/2026
- EUT Monthly Progress Report September – Submission 10/8/2026
- Program Increment Completion Report 12 – Submission 10/19/2026
- Program Increment Objectives 13 – Submission 10/27/2026

High Level Status:

Nevada Project Timeline — Phase 2 - FIN (Page 1 of 3)



Nevada Project Timeline — Phase 2 - HRM (Page 2 of 3)



Nevada Project Timeline — Phase 2 - Tech / Budget Planning (Page 3 of 3)

