

Monthly Status Report

Reporting Month:	May 2026
Report Number:	032
Submission Date:	6/2/2026
Project:	State of Nevada Full Suite Advantage 4 System Integration
Project Leadership:	██████████ [Program Director, CORE.NV Project] ██████████ [Project Manager, CGI]
Author:	██████████ [Deputy Project Manager, PMO Lead]
Project Status*: 	The project remained on track during May, with significant progress made in solution delivery, testing, training, and Go-Live readiness activities. Teams continued advancing Phase 2 workstreams while supporting upcoming implementation milestones.

*Green – On Track | Yellow – At Risk | Red – Off Track

Summary

The CORE.NV program maintained positive momentum throughout May, achieving several critical milestones supporting both near-term and future implementation objectives. Human Resources Management (HRM) completed Employee Self-Service (ESS) and Manager Self-Service (MSS) build activities and entered User Acceptance Testing preparation, while Financial Management advanced July 1 Go-Live readiness through data conversion, configuration, and testing activities across Accounts Receivable, Debt Management, and Cost Accounting. Budget Planning discovery workshops commenced with agency participation, establishing the foundation for future solution design and delivery.

Technical, Testing, and Training teams continued to support implementation readiness through ██████████ support, testing coordination, training development, and organizational change activities. While several project risks and issues remain under active management, the program continues to progress toward upcoming implementation milestones with ongoing collaboration among CGI, OPM, SCO, and agency stakeholders.

Project Management Office (PMO)

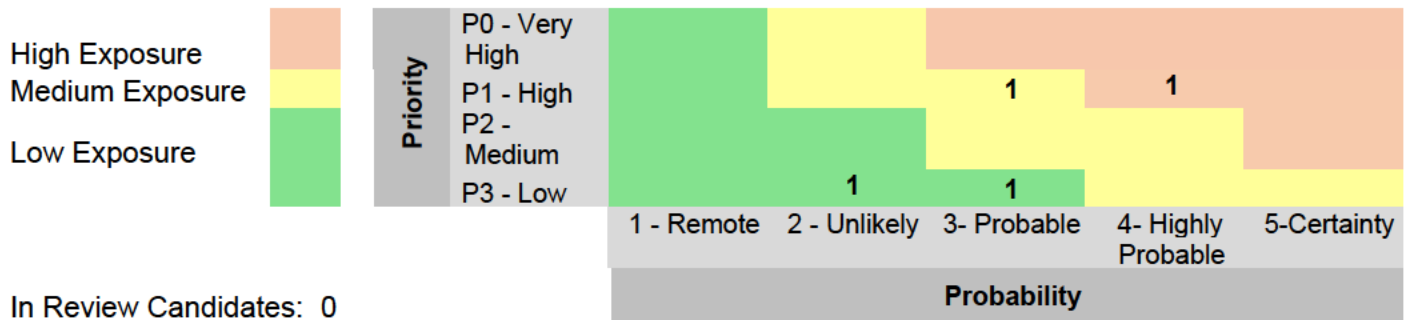
The PMO Team continued oversight and governance activities across the CORE.NV program, including management of project risks, issues, decisions, deliverables, and reporting. The team maintained project controls through ongoing monitoring of active risks and issues, facilitated decision tracking and approvals, and supported stakeholder visibility through status reporting and governance processes. Additionally, the PMO coordinated project deliverables, including approval of the Monthly Status Report and EUT Monthly Progress Report, while ensuring alignment across program workstreams and upcoming implementation activities.

PMO Operations:

- No CGI project staff were onboarded or offboarded during May.

Project Risks

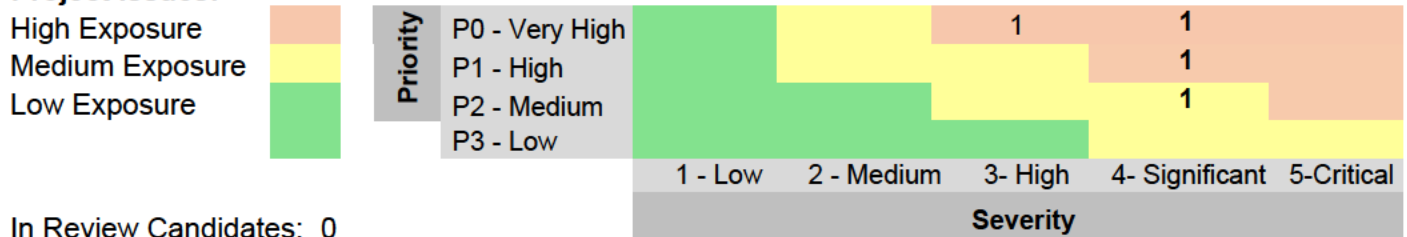
Project Risks and Issues are logged and maintained in Jira. Metrics were pulled on May 29, 2026.



In Review Candidates: 0
Active Project Risks: 4
 Recently Closed: 3

Risk #	Description	Status	Response Status	Priority	Probability	Severity
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]

Project Issues:



In Review Candidates: 0
Active Project Issues: 4
 Recently Closed: 0

Issue #	Description	Status	Response Status	Priority	Severity
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]

Project Decisions:

Project Decisions are logged and maintained in Jira. Figures were pulled on May 29, 2026.

In Review Candidates: 0
Active Decisions: 3
Recently Closed Decisions: 36

Decision #	Description	Status	Priority
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]

Schedule Management & Deliverables:

- CGI submitted or OPM approved the following May project deliverables:
 - Monthly Status Report #31 – Approval 5/20/2026
 - EUT Monthly Progress Report April – Approval 5/14/2026

Scope Management:

- Recently Approved Change Requests:
 - None
- In Progress Change Requests:
 - None

Financial

The Financial Team continued providing Phase 1 support, support on the printer configuration request, and assisted with fixed asset conversion inquiries as well as general incident support to the Local Support Services (LSS) team.

For Phase 2, the team focused on the data load activities required for the July 1 Go-Live. This included loading data into [REDACTED] for final end-to-end testing prior to loading data into [REDACTED] for Debt Management, Accounts Receivable, and Cost Accounting (the last included to complete the work even though Wave 1 is pushed to October 1). For October 1 Go-Live activities, Grant Life Management (GLM) completed discovery and transitioned into the Build phase.

Major Accomplishments:

Phase 1 Ongoing Support:

- Accounts Payable:
 - Supported Local Support Services (LSS) on printer configuration and printing test checks.
- Fixed Assets:
 - Completed Data Fix SQL development and presented to SCO. Testing in the [REDACTED] environment to update approximately 7,000 Fixed Assets is ongoing. The results will provide additional proof of concept for Nevada.
- Continued supporting the testing in [REDACTED] and [REDACTED] for NDOT cloned Agreements.
 - Confirmed Designer changes are set up as expected.
 - Continued testing to eliminate unique indexing error populated in [REDACTED] and [REDACTED].
- Budget:
 - Supported OPM Tech and SCO with interface testing ([REDACTED]) in preparation for the new fiscal year budget load.

Phase 2:

- Debt Management:
 - Completed Debt Management Data Approach Plan and draft of Debt Management section in the FIN Discovery Workshop Findings Document. Supported User Acceptance Testing (UAT) completed by SCO. Configured and loaded data for July 1 Go-Live in both [REDACTED] and [REDACTED].

Jira Tickets:

- [REDACTED]
 - SCO was unavailable for the UAT sessions scheduled in April. OPM scheduled for the agency to test on May 27, 2026.
 - Provided virtual support for Debt Management UAT completed by SCO.
- [REDACTED]
 - Received approval from the State to configure, load and test Debt Management data for Loan as Lender and Leases in [REDACTED]

- Configured reference tables and loaded test transactions in environment.
 - [REDACTED]
 - [REDACTED]
 - Reviewed the Loans training video created by the Training team.
 - [REDACTED]
 - Completed Data Approach Plan for Debt Management for Loan as Lender.
 - The ability to create lease transactions will be configured in CORE.NV, however, the batch jobs to create the associated billing and payments for leases will not be configured for Go-Live.
 - [REDACTED]
- Cost Accounting:
 - Started Wave 2 Build sessions to review Agency grant data, configure environment, and demonstrate functionality with participants. Configured and loaded Wave 1 data in [REDACTED] and [REDACTED] environments.

Jira Tickets:

- [REDACTED]
 - Held Build Sessions for Wave 2 participants.
 - Reviewed homework submissions from Agencies in detail. Minimal rework was identified. Review of data is ongoing.
- [REDACTED]
 - Wave 1 data load testing was completed.
 - Held one-off meetings with Agency personnel to rework minor data issues.
 - [REDACTED] and [REDACTED] environments are being used for testing.
- Grant Lifecycle Management (GLM):
 - Completed Discovery sessions, which included GLM Overview, GLM Opportunities, GLM Notification, Response and Application, GLM Award and Cost Accounting, GLM Amendment and Closeout, GLM Configuration, and GLM Workflow, Collaboration, Security and Homepages. Completed final Discovery Session Wrap-up on May 28.

Jira Tickets:

- [REDACTED]
 - Finished Discovery Session 7.
 - Completed Homework assignments.
 - Provided test scripts to OPM.
 - Continued development of end-to-end test script for OPM.
 - Started working on job aids.
 - Completed walk through with OFA identifying fields to meet reporting requirements.
 - Reviewed additional OFA requirements identifying modules in Core NV that meet requirements.
 - Established batch job in [REDACTED] for grants.gov grant opportunities.
 - Completed internal testing in [REDACTED] of GLM notifications and responses.
- [REDACTED]
 - Met with OPM to discuss Build approach.
- Procurement/VSS Phase 2:

Began Build sessions and continued meetings with State Purchasing and agencies to gather configuration needs for documentation testing for VSS and Procurement. SIT script development and execution activities began, with expectations to submit first round of scripts to OPM by end of month.

Jira Tickets:

- [REDACTED]
 - Documented and configured all solicitation transactions, including unique rules, required fields and Designer changes.
- [REDACTED]
 - Documented and configured eleven procurement types established by State Purchasing.
- [REDACTED]
 - Documented and configured all requisition transactions, including unique rules, required fields or Designer changes.
- [REDACTED]
 - Received defined Buyer/Manager roles by Purchasing.
- [REDACTED]
 - Received approval by Purchasing on Deadline/Blackout dates for Procurement for RFP, RPQ, RFI, RFQ/Solicitation Waivers.
- [REDACTED]
 - Confirmed agreement between [REDACTED] and Purchasing to have CGI clone the RPQ transaction into a ROP (acronym subject to change) to capture DCS (direct client services) transactions.
- [REDACTED]
 - Agreed unanimously with Purchasing and SCO that banking information within a vendor's VSS account will remain visible to all the authorized users. The vendor will monitor their internal usage and handle any misuse of the VSS account.
- Accounts Receivable:

Focused on uploading data for Accounts Receivable in [REDACTED] in preparation for July 1. We successfully uploaded the Contact, Collection Agency Contract Number, Dunning Message, Collection Letter, Collection Cycle, Billing Instructions, and Billing Profile tables into [REDACTED]. Additionally, the team conducted testing in [REDACTED] by uploading over 9,000 customer records for onboarding departments. Plan is to upload customer records into [REDACTED] during the first week of June. The team updated nightly cycle for related Accounts Receivable jobs too.

Jira Tickets:

- [REDACTED]
 - Designer Change Requests to hide following tabs for VCC and VCM transactions
 - Vendor/Customer Tabs: Headquarters, Tax Info, General Information, Disbursement Options, Prenote EFT, Remittance Advice, Vendor Terms, Travel, Accounts Receivable, eMALL, Executive Compensation
 - Address Tabs: General Information, Prenote/EFT, Remittance Advice, Geographic Designation
- [REDACTED]
 - To maintain a single, unified Vendor/Customer record, when an existing Customer needs to become a Vendor, requests will go through Vendor Services. Vendor Services would then update their EXISTING customer record to add the TIN and update the Restrict VSS Access to No. This approach will help prevent the creation of duplicate Vendor/Customer records.
- [REDACTED]
 - Effective July 1, fourteen departments will be onboarded to CORE.NV to use the Accounts Receivable (AR) functionality. If the CR does not reference the associated CL transaction, the corresponding CLs will remain open in CORE and

continue to reflect outstanding balances, even though payment has been collected by SCO.

- [REDACTED]
 - Effective July 1, when a department creates a customer record via the VCC transaction, the system should automatically populate the next available Vendor/Customer ID. Additionally, Customer Record IDs will be limited to nine characters in length and will begin with the prefix "[REDACTED]."
 - This requirement will be fulfilled by applying the following configuration on the [REDACTED] page. As this is a system-wide setting, it will apply to all newly created Vendor/Customer records effective July 1:
 - Advantage Vendor Customer Code Prefix: [REDACTED]
 - Vendor Customer Maximum Length: [REDACTED]
 - Require Auto Numbering Vendor Customer: Enabled (checked)
- [REDACTED]
 - Completed in [REDACTED].
- [REDACTED]
 - Upload Accounts Receivable Data to [REDACTED]
- [REDACTED]
 - Completed configuration.

Blockers with Resolution Plan:

- **OFA Engagement & Requirements Alignment:** Limited OFA engagement during GLM Discovery has resulted in gaps in system understanding, making it challenging to clearly define and articulate requirements for OFA reporting. Despite multiple outreach efforts—including targeted, one-on-one sessions—alignment on requirements remains incomplete. As the project transitions into Build, there is still no clearly defined set of system requirements to support OFA reporting needs. This lack of clarity introduces risk, particularly around potential duplicate data entry if reporting processes continue outside of GLM. Timely and informed decisions from OFA are critical, as they will directly influence agency adoption, overall system efficiency, and the successful implementation of GLM.

Budget Planning

Began discovery sessions for Chart of Accounts, Salary & Benefits Forecasting, Budget Forms, and Capital Planning, with participation from NDOT and Public Works. Sessions focused on gathering business requirements, reviewing current-state processes, identifying reporting and forecasting needs, and documenting opportunities for process standardization and future-state improvements.

Major Accomplishments:

- Initiated and facilitated discovery workshops for Chart of Accounts, Salary & Benefits Forecasting, Budget Forms, and Capital Planning with key stakeholders, including NDOT and Public Works.
- Began documenting preliminary business requirements, current processes, pain points, and dependencies across budget planning workstreams.
- Aligned stakeholders on project objectives, scope, and next steps for continued requirements validation and solution planning.

Blockers with Resolution Plan:

- Access to the [REDACTED] environment remains pending for prototype activities. Although the [REDACTED] environment was installed on May 28, the project team is still awaiting access. In the interim, the team has been utilizing the [REDACTED] environment as a workaround to continue discovery activities, requirements validation, and preliminary solution discussions. The team will transition to [REDACTED] activities once access is granted.

Human Resources Management (HRM)

The HRM Team successfully completed the Employee Self-Service (ESS) and Manager Self-Service (MSS) Build phases and supported UAT by facilitating the build-out of reference data in the UAT environment and escalating issues related to user security. The team further supported ESS/MSS UAT by working with the State OPM team in their efforts to further refine user security. Employee Relations (ER) Discovery efforts were paused to allow for completion of gap analysis and evaluation of potential solution options. Time and Leave discovery prep was completed for June discovery sessions. Additionally, the [REDACTED] environment was refreshed from [REDACTED], helping to ensure current data availability through May 11, 2026, to support ongoing testing and project activities.

Major Accomplishments:

- ESS (Employee Self-Service)
 - Completed the ESS build and finalized core configuration activities.
 - Prepared for the ESS UAT kickoff scheduled for the following week.
 - Supported ESS UAT testing and completed all available test scripts.
- MSS (Manager Self-Service)
 - Completed the MSS build and finalized core configuration activities.
 - Prepared for the MSS UAT kickoff scheduled for the following week.
 - Executed MSS UAT testing and completed all available test scripts.
- Cross-Functional Support
 - Drafted and refined UAT testing scripts during the testing pause to improve test readiness.
 - Updated and validated testing assets in preparation for expanded UAT execution.
 - Paused ER Discovery activities pending completion of gap analysis and evaluation of potential solution options.
 - Refreshed the [REDACTED] environment from [REDACTED], updating data from Summer 2025 through May 11, 2026.
- Completed Time and Leave planning and preparation for June discovery sessions.

Blockers with Resolution Plan: None.

Technical

The Technical Team conducted a final round of end-to-end testing of the NEOGOV Interfaces and moved them to [REDACTED]. The team was actively involved in supporting HRM and FIN teams for Phase 2 work. The team worked with Local Support Services (LSS) to help with [REDACTED] issues.

Major Accomplishments:

- Analyzed the HRM and FIN cycles in [REDACTED].
 - Proposed HRM and FIN Cycle reorganization to ensure systems are up early and currently under consideration by the State.

- Supported Manual Intervention to Print Payroll Checks in [REDACTED] every payroll cycle.
 - Collaborated with the State on developing a plan to eliminate manual intervention for printing payroll checks with PDF checks.
- NEOGOV:
 - Completed end-to-end testing of NEOGOV Interfaces with Automation.
 - Deployed end-to-end automated NEOGOV Interfaces to [REDACTED].
- Phase 2:
 - Developed one-time scripts to help load the customer data of new departments onboarding AR in July 2026.
 - Supported setting up of Printers for new departments onboarding AR in July 2026.
 - Devised a backup plan for Printing Invoices as PDFs and for new departments onboarding AR in July 2026.
 - Provided scripts to load contact data in [REDACTED] and [REDACTED] for new departments.
 - Delivered the Engage Hub environment and provided training to the OPM Security team.
 - Enabled DFA on [REDACTED] and worked with State to support activity.
 - Provided the first draft of answers on Datawarehouse questions raised by the State.

Blockers with Resolution Plan: None.

Testing

The Testing Team supported continued FIN and HRM UAT execution by enabling tester coordination, reporting visibility, issue awareness, and readiness activities while functional teams advanced testing across Accounts Receivable, Cost Accounting, Debt Management, Employee Self-Service, and Manager Self-Service. This month's reporting reflects strong testing progress across the active UAT workstreams, with emphasis on the number of scripts tested and continued preparation for upcoming testing and reporting needs.

Major Accomplishments:

- Supported following areas for UAT execution through tester coordination, issue tracking, and reporting visibility.
 - Accounts Receivable total scripts tested: 1,054.
 - Cost Accounting total scripts tested: 276.
 - Debt Management total scripts tested: 108.
 - Employee Self-Service total scripts tested: 230.
 - Manager Self-Service total scripts tested: 48.
- Continued preparations for the next testing cycle, including coordination on reporting, script status visibility, and support for upcoming UAT activities.

Blockers with Resolution Plan: None.

Agile Project Management (APM)

Significant progress was achieved in advancing the Budget Planning initiative through the successful completion of a Mini Program Increment (PI) focused on planning, alignment, and foundational solution design activities. The team established the framework for Budget Planning delivery by defining and creating key functional epics, while continuing to support Human Resource Management (HRM) and Financial Management (FIN) workstreams through ongoing coordination, monitoring, and facilitation activities.

Key Accomplishments

- Completed Budget Planning Mini Program Increment, achieving the planned objectives for discovery, planning, and alignment activities. The effort established a clear roadmap for future implementation activities and provided stakeholders with a structured approach for delivering Budget Planning capabilities.
- Began preparations for Epic Development and Backlog activities.
- Created and refined epics supporting the major functional components of the Budget Planning solution, including:
 - Chart of Accounts
 - Salary and Benefits Planning
 - Budget Forms
 - Capital Planning
 - Performance Measures
 - Interfaces and Integrations
 - Queries and Reporting
 - Security and Role Management
 - Supporting Budget Processes and Workflow Activities
- Cross-Functional Team Support
 - Facilitated coordination across functional workstreams.
 - Supported discovery and requirements refinement activities.
 - Tracked team progress against planned objectives.
 - Assisted with dependency identification and resolution.
 - Supported Agile ceremonies and program-level planning activities.
 - Promoted alignment between business stakeholders and implementation teams.
- Continued monitoring of HRM and FIN build and discovery activities to ensure progress remained aligned with program objectives. Regular reviews were conducted to assess completion status and identify emerging risks.
- Continued coordination across multiple functional workstreams requires ongoing dependency management.

Blockers with Resolution Plan: None.

Training

The Training Team advanced Phase 2 training material development by attending all functional-area discovery and build sessions. The team continued preparation for the [REDACTED] training environment to support upcoming Phase 2 training activities, including in-person Practice Labs for Accounts Receivable and Debt Management.

Following alignment with CGI and OPM leadership, Q1 end-user training will be delivered via asynchronous, on-demand course recordings. The OPM Training Lead, alongside OCM, is developing an adoption strategy to maximize end-user engagement with these materials. CGI and OPM leadership are preparing a training contract to provide end-user training and resources for Phase 2 Q2 through Q4. In partnership with OCM, Training supported development of the Introduction to MSS video (requested by HRM OPM), which has been repositioned as a communications-focused “sneak peek.” Both the introductions to ESS and MSS are available on the CORE.NV Project site. Training is also supporting OCM with the development of a Dawn to CORE.NV short video.

Training successfully designed and implemented standardized forms and data management to support FIN end-user data collection for AR, CA, DM, GLM, and Procurement. Additionally, training developed

the end-user training survey, implemented ADA/WCAG accessibility standards across training deliverables, and provided strategic guidance to SCO and OPM Training Leads to ensure compliance. Training also created resources to support the development of ADA/WCAG-compliant course transcripts and standardized recorded course outro slides to improve end-user consistency and data collection outcomes.

Major Accomplishments:

- Completed:
 - AR Cash Receipt stand-alone video.
 - Accounts Receivable End-User Training Course: Part 1 & Part 2.
 - Cost Accounting End-User Training Course: Lessons 1, 2, and 3.
 - Employee Self-Service End-User Training Course.
 - Manager Self-Service End-User Training Course
 - Debt Management: Loans End-User Training Course
- In Review:
 - Cost Accounting End-User Training Courses:
 - Lesson 4 Program Period is in final review with OPM.
 - Debt Management: Leases are in final review with OPM.
- In Development:
 - Cost Accounting: Lessons 5 & 6.
 - AP Vendor Customer Creation stand-alone video.
 - Phase 2 Q1 FIN Practice Lab scenarios.
- On Hold:
 - CORE.NV Training Aid: CA Transition from Job Number to Chart of Accounts (COA) on hold pending additional information.
- Continued preparation for Phase 2 delivery.

Blockers with Resolution Plan:

- Contract limitations impacting Phase 2 training in resource development and delivery. CORE.NV OPM and CGI leadership remain in discussion regarding a new training contract for Q2 through Q4 end-user training.

30, 60, and 90-Day Look Ahead (Deliverables)*

* The Look Ahead details are subject to Phase 2 schedule updates.

June 2026:

- Monthly Status Report #32 – Submission 6/2/2026
- EUT Monthly Progress Report May – Submission 6/11/2026

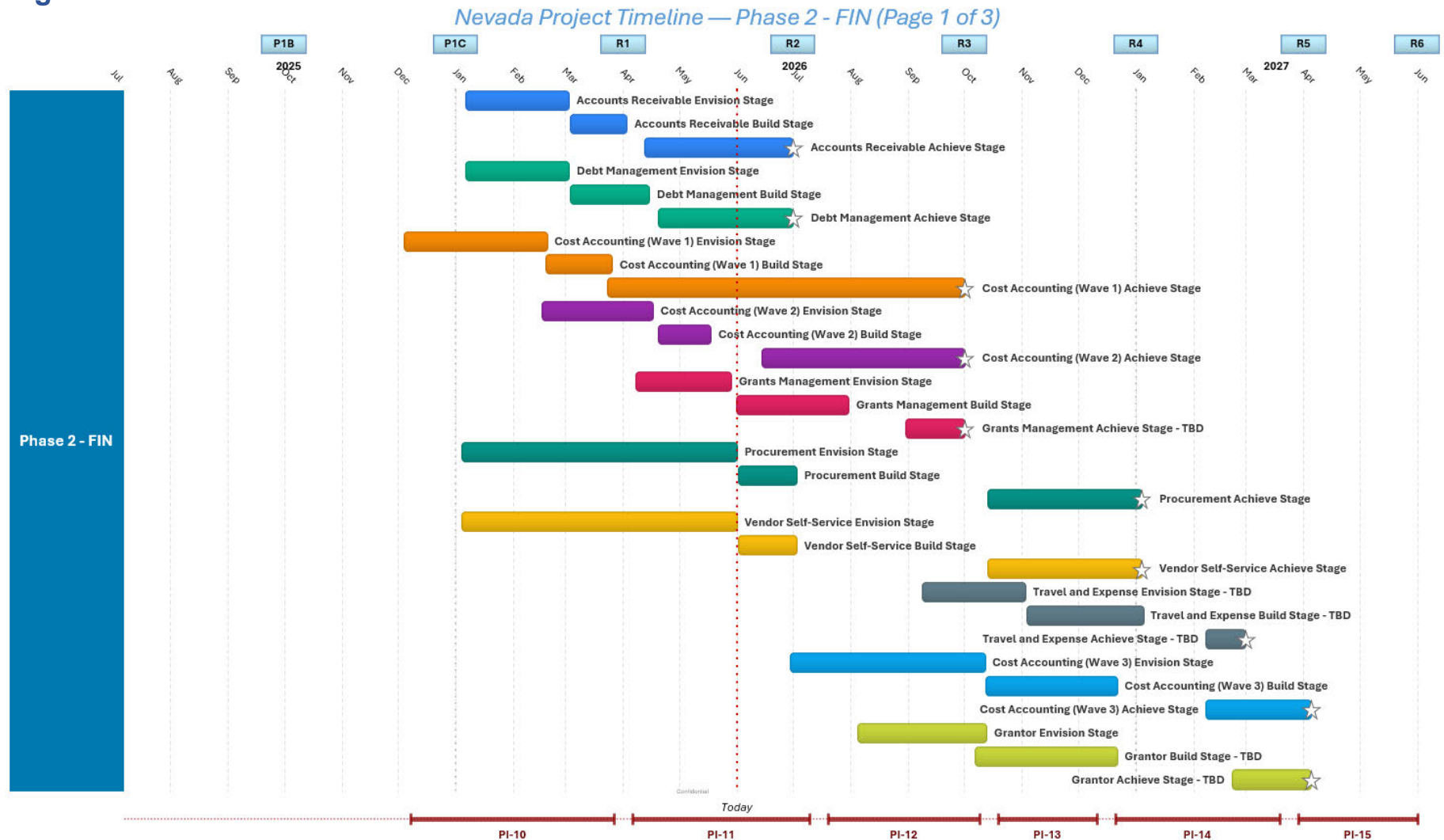
July 2026:

- Monthly Status Report #33 – Submission 7/2/2026
- EUT Monthly Progress Report June – Submission 7/9/2026
- Program Increment Completion Report 11 – Submission 7/20/2026
- Program Increment Objectives 12 – Submission 7/28/2026

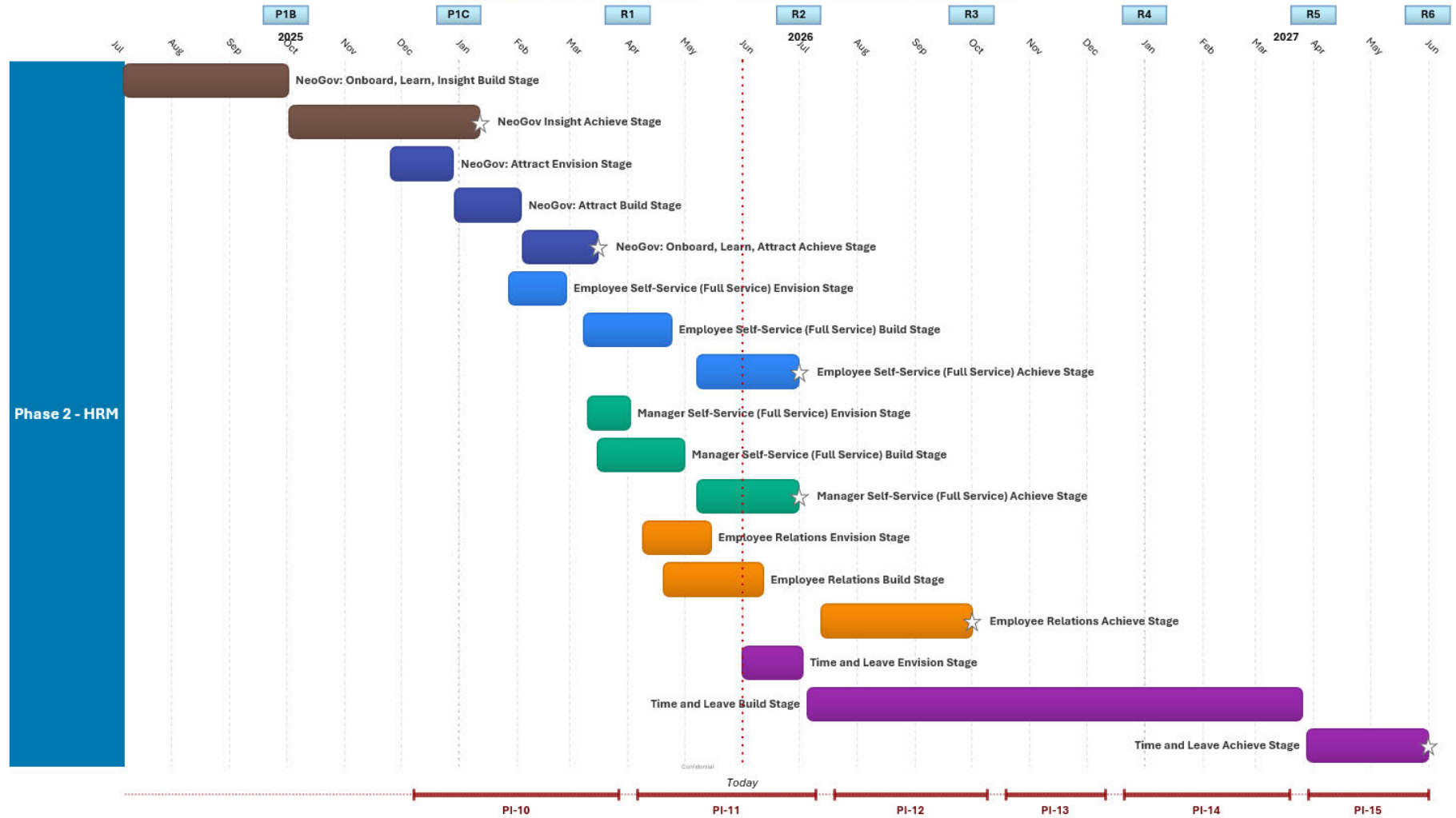
August 2026:

- Monthly Status Report #34 – Submission 8/4/2026
- EUT Monthly Progress Report July – Submission 8/13/2026

High Level Status:



Nevada Project Timeline — Phase 2 - HRM (Page 2 of 3)



Nevada Project Timeline — Phase 2 - Tech / Budget Planning (Page 3 of 3)

